

the impact of doing more good. forever. together.



2020 ANNUAL IMPACT REPORT

- 1 A Message from our Board Chair
- **3** A Message from our President & CEO
- 5 A Sincere Thank You
- 6 Awards
- 7 2020 KWCF Volunteers
- 9 2020 Impact by the Numbers
- Impact Investing, Granting & Convening
 - 12 Impact Investing
 - **15** Granting
 - 21 Convening
- **25** Fundholder Highlights
- 29 2020 Funds
- 33 Donors: Accumulated Donations & Legacy Leaders
- **39** 2020 Grants
- 47 2020 Financial Results
- **49** 2020 Condensed Financial Statements
- 51 Our Team

Kitchener Waterloo Community Foundation (KWCF) is situated on the lands within the Haldimand Treaty of 1784, a formally ratified agreement acknowledging six miles on either side of the Grand River as treaty territory belonging to Six Nations of the Grand River. KWCF serves a region that is located within the traditional territories of the Neutral. Anishinaabe, and Haudenosaunee peoples. This territory is within the lands protected by the Dish With One Spoon wampum. We acknowledge the enduring presence, knowledges and philosophies of Indigenous Peoples living here today. We acknowledge the continuing accomplishments and contributions Indigenous Peoples make in shaping Waterloo Region. We are committed to understanding collective past experiences while celebrating inclusion of Indigenous voices within KWCF in order to vision and co-create collaborative. respectful paths together in mutuality and reciprocity.

Making it easy for people to do more good



A message

'Having uncomfortable conversations, listening to learn (and unlearn) and confronting the racist systems that perpetuate inequality continues to be central to Kitchener Waterloo Community Foundation."

Impact Focused Catalysts Collaborative Inclusive Trustworthy



from our **Board Chair**

In a year unlike any other, I'm proud of the role Kitchener Waterloo Community Foundation (KWCF) has played in supporting our communities. It was critical to adjust quickly to respond to the needs across Waterloo Region, and we grounded our work in our values of being impact-focused catalysts who are collaborative, inclusive and trustworthy.

From the earliest days of the pandemic, we were able to support our charitable partners, both financially and by listening to understand their changing, and often immediate, needs and then amplifying those needs to encourage others to also take action. The unique position of Community Foundations of Canada, a network of 191 community foundations across Canada, allowed us to access Government of Canada emergency funding, which was a vital lifeline to communities and organizations facing unprecedented need. It also allowed us to access non-repayable capital through the Investment Readiness Program to help local social purpose organizations scale up their social enterprises to prepare to accept investments.

Having uncomfortable conversations, listening to learn (and unlearn) and confronting the racist systems that perpetuate inequality continues to be central to KWCF. In our "Do More Good Dialogue" series, we heard from local voices on the inequalities in affordable housing, the gendered violence crisis, and the push toward an anti-racist framework in our communities that is required if we are to co-create a community where everyone thrives.

Looking ahead, KWCF continues to play a pivotal role in supporting our communities. We are focused on transforming public spaces through the Canada Healthy Communities Initiative, continuing to move forward on Gender Equality work, and raising up Indigenous, Black and other racialized voices. In addition to convening important conversations in our community, we're happy to report that we're making progress toward socially responsible investing. By combining our Investment Committee and our Social Finance Committee, we are taking a big step toward doing more good with even more of our assets. A big thank you to our Investment Committee Chair, Tim Jackson, for leading this initiative along with our committee volunteers.

This year, we welcomed Lori Campbell, Amanda Knapp, and Donnique Williams to our Board of Directors. I want to thank them, our other Board Members, and all of our volunteers for their commitment over this past year. 2021 is shaping up to be another challenging year, with uncertainty around vaccine rollout, new variants and the magnitude of the economic challenges ahead. KWCF is uniquely positioned to be a steady hand and to continue to support Waterloo Region as we navigate the transformation.

By working together, I believe we will be able to seize this moment to drive positive change in and with our communities.

Brock Hart

Board Chair



A message

"We were able to support numerous organizations that provide critical programs and services to people in our community thanks to so many impact-focused catalysts across Waterloo Region, who, along with assistance from the Government of Canada, helped us increase our granting by 65% over 2019!" I don't think I need to emphasize how challenging a year 2020 was for everyone. And still, thanks to so many impact-focused catalysts across Waterloo Region, we were able to support numerous organizations that provide critical programs and services to people in our community.

> Kitchener Waterloo Community Foundation's (KWCF) core activities – **Granting, Impact Investing and Convening** – allowed us to amplify our impact in the community through the pandemic and for the future. The pandemic has disproportionately affected certain groups of people. Our goal through our three core activities was to help level the playing field.

> Early in 2020, we knew we needed to accelerate our support to the community and approach things differently. On March 13th, we sent a survey to charities in our region to get more informed about the immediate needs in our community. This enabled us to make important decisions about where

from our President & CEO

to focus our granting dollars and share that information with our Donors. The result? In 2020, we granted \$5.7 Million to the community, of which over \$2 Million was to directly support COVID-19 recovery and relief!

We also started convening conversations called "Do More Good Dialogues." These webinars covered topics including Affordable Housing, Anti-Racism, Gendered Violence, and Impact Investing. We hosted a total of seven conversations that brought together expert panellists from all over the region and beyond to provide their knowledge and insight to hundreds of attendees. They allowed us to bring the community into discussions on important conversations about issues in our community, including the impacts of COVID-19.

KWCF recently shifted our major area of focus to Affordable Housing. We decided to "go deep" on this issue that impacts so many

across Waterloo Region. Since 2018, KWCF had aligned our strategic priorities with Wellbeing Waterloo Region (Affordable Housing, Healthy Children & Youth, and Social Inclusion). We realized that focusing on and tackling Affordable Housing would effect positive change in all three areas. Some actions we took toward this in 2020 included: convening and leading the Housing Innovation Round Table (HIRT) - more information on page 22, providing over \$2.1 Million in new impact investments to support construction and preservation of existing affordable housing units (more information on page 13), and educating community members who attended our Do More Good Dialogues focused on Affordable Housing.

Before I wrap up, I want to leave you with one last message. Although many of us wish 2020 never happened, there were some incredible philanthropic acts as well as some key learnings that we would have missed if it never did. 2020 saw the establishment of The Leland and Thora Vance Fund, which was the second largest fund in our history, set up with an initial donation of \$7 Million. In addition, the pandemic was the catalyst for so much important change. 2020 was the year of heightened commitment to social justice, extreme adaptability and flexibility, and embracing important conversations with healthy discourse.

This was a challenging year for all of us. At KWCF, we are committed to collaborating with people and organizations across our community to continue to create caring communities where **everyone** thrives. Thank you for coming along on this journey with us, in whatever role you play, as we continue to Do More Good. Forever. Together.

Elizabeth Heald

President & CEO

A sincere thank you

FOR ASSISTING WITH OUR AUDITING NEEDS: KPMG LLP

FOR ASSISTING WITH OUR LEGAL NEEDS:

Miller Thomson LLP

FOR ASSISTING WITH OUR NEED FOR OFFICE, MEETING AND EVENT SPACE:

BMO Nesbitt Burns Nexus Management Inc. Ridgewood Holdings

FOR SUPPORTING A VARIETY OF IMPORTANT NEEDS:

Blitzen / Decision.io Sean Campbell CarefreeIT Centre for International Governance Innovation Jonathan Chan Cober Karen Coviello Dark Matter Labs Pam Fehr Tony Giovinazzo Scott Higgins Carla Leon Laura Manning Mike Maxwell One for the Wall Photography Mike Peasgood Ryan Pettipiere Mark Seasons Kirsten Wright

FOR ASSISTING WITH MEDIA SUPPORT:

570 News CBC CTV Exchange Magazine Kitchener Today Waterloo Chronicle Waterloo Region Record Woolwich Observer

AND A SPECIAL THANK YOU TO OUR 2020 SPONSORS AND PARTNERS!



This report was designed by Quarry Integrated Communications and printed by Cober. We want to thank them for their innovative ideas, partnership and ongoing support.

Awards

The Walter Bean Award

This award was established in memory of Walter Bean, philanthropist, military hero, prominent Canadian business leader, and founder of Kitchener Waterloo Community Foundation (KWCF). It recognizes individuals who have made a volunteer commitment to KWCF, and exemplify and reinforce KWCF's mission to "Create Caring Communities Where Everyone Thrives."

2020 Recipient: Carl Coelho

The Ken Murray Award

The Ken Murray Award was created in 2019 in memory of the first President of KWCF, to recognize individuals under the age of 50 who demonstrate their commitment to Waterloo Region by "Doing More Good" in alignment with KWCF's mission, vision and values.

Since 2020 was an extraordinary year, and people stepped up in extraordinary ways, KWCF Board and staff chose to support three people who demonstrated their commitment to Waterloo Region and made an impact on key issues in the community.

2020 Recipients: Sourov De, Nancy Keizer, and Amy Smoke



Carl Coelho



left to right: Sourov De, Nancy Keizer, Amy Smoke

2020 KWCF

BOARD OF DIRECTORS

Brock Hart - Chair Lori Payne - Vice-Chair Deborah Currie - Past Chair Lori Campbell Xiaopu Fung Murray Gamble Andrea Harding Tim Jackson Elizabeth Jinsook Kim Amanda Knapp John Milloy Mike Murray Eric Strassburger Donnique Williams

AUDIT COMMITTEE

Lori Payne - Chair Xiaopu Fung Murray Gamble Mike Murray Eric Strassburger

EXECUTIVE COMMITTEE

Brock Hart – Chair Deborah Currie Tim Jackson Lori Payne

GOVERNANCE AND NOMINATIONS COMMITTEE

Andrea Harding – Chair Elizabeth Jinsook Kim Lori Pavne

INVESTMENT COMMITTEE

Tim Jackson - Chair Justin Caldwell Jason Daly Dennis Huber Amanda Knapp Claude Macorin Larry Murray Mike O'Neill Jennifer Ramsey-Armorer Eric Strassburger Aric Truax

LEADERSHIP IDENTIFICATION

COMMITTEE Brock Hart – Chair Deborah Currie John Milloy Lori Payne

SOCIAL FINANCE COMMITTEE

Tim Jackson – Chair Deborah Currie Murray Gamble Brock Hart Mike Murray Lori Payne Eric Strassburger

COMMUNITY GRANTS COMMITTEE

David Yoon - Chair Randy Gondosch - Vice-Chair Asma Al-Wahsh Elizabeth Arcila Kerrv Auguste Beth Bailey Dan Ballantyne Scott Cruickshank Susan Daley Svlma Fletcher Nicole Hallman Daniel Hussey Melissa Ireland Barb Janzen Jacqueline Keeso Colin Kibjis

Patrick McKeen Omar McLean Janet Robinson Charu Smith Dianne Stickney Natascha Stutz Nate Tedesco Sam Trieu E'Kong Tse Tracy VanKalsbeek Diane Wiles Chris Wormald Jenny Wu Sarah Zamin Joanne Zhou

COVID-19 ARTS SUSTAINABILITY AND RECOVERY COMMITTEE

Andrew Bennett Bob Egan Zainab Mahdi Pamela Rojas Isabella Stefanescu

COVID-19 BIPOC SUSTAINABILITY AND RECOVERY COMMITTEE

Fitsum Areguy Justine Kennedy Charu Smith Vinay Tiwari Donnique Williams

DUE DILIGENCE COMMITTEE

Carl Coelho - Chair Gareth Nichols - Vice-Chair Chris Blanchet Ruth Casselman Camellia Loojune Dave Rutherford Kristine Schumacher Glenn Smith Robin Stanton Jessica Stockie

EMERGENCY COMMUNITY SUPPORT FUND COMMITTEE

Nancy Bird Mike Braga Melissa Ireland Bilal Khan Anne Lavender Umi Mohammed Jason Santo Ishaan Sharma Gillian Wells David Yoon

GENDER EQUALITY COMMITTEE

Jean Becker Renu Bhandari Lisa Cashmore Charlie Davis Veronique Rousell Nikki Smith

GRANTING FINANCIAL REVIEW COMMITTEE

Ashley Black Chris Blanchet Ian Buchanan Mark Hodson Tom Leonowicz Krista Mair Rourke Gareth Nichols Robin Stanton Eric Strassburger Natascha Stutz

volunteers

Why do you volunteer with KWCF?

"I'd long been familiar with KWCF having participated in the Engage!KW program where I met a host of fantastic people that opened my eyes to what volunteering could look like in KW. But it was years later where I was given the opportunity to volunteer with the Community Grants Committee. I love and am fiercely proud of this city that I was born and raised in. Working with the Committee seemed the perfect way to learn about the good work being done in the community without committing to a single specific cause. It's been eye-opening and incredibly gratifying."

- David Yoon, Chair, Community Grants Committee

INVESTMENT READINESS PROGRAM COMMITTEE

Heidi Culliton Tania Del Matto Elizabeth Heald Iain Klugman Bruce Lauckner Anne Lavender Camellia Loojune Laura Manning Ian McDonald Mike Murray Dave Rutherford Kristine Schumacher Raymond Soucy Chris Willard Jenny Wu

YOUTH IN RECREATION COMMITTEE

Dayna Giorgio - Chair Allan Cayenne - Vice-Chair Gary Abbott Fitsum Areguv Audrey Guo Samantha Heard Nick Heffner Debbie Hind Darcv Krahn Angela Larraguibel Kara McGlynn Katie Misener Jayden Mitchell Kourtney Parker Ronak Patel Vinay Tiwari Cindy Weber



*since 2017

*since 2017

2020 Impact Numbers



Donor Advised Funds	43.2%
 Community Fund 	21.2%
• Field of Interest Funds	23.8%
Designated Funds	11.8%

What is the Community Fund?

When you donate to Kitchener Waterloo Community Foundation (KWCF), you have the option of donating to any of the funds, including the Community Fund. The funds in the Community Fund are "unrestricted," which means that KWCF is able to respond to grant requests from charities across Waterloo Region. A volunteer committee comprised of local residents reviews the grant applications to recommend how these funds are distributed. The applications are then approved by the President & CEO and Board of Directors.

108

Volunteers

\$5.67M

Total Grants

718

Grants

\$56,563,120

Grant Dollars Since Inception

Impact Investing

Granting

Convening

At the heart of our work, Kitchener Waterloo Community Foundation (KWCF) has three great tools in our toolkit to impact the community. In partnership with our Fundholders and Donors, we **Grant**. We also participate through **Impact Investing** – and encourage others to join us. And, we **Convene** conversations across the community, bringing people together to share knowledge and discuss issues that matter, which hopefully leads people toward action, whether it be through volunteering, philanthropy, or furthering important discussions.

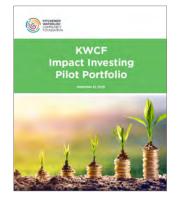
Having these tools available in 2020 was particularly important, as we partnered with others across the community in response to COVID-19 and addressed other critical issues in Waterloo Region. We had numerous opportunities to put these tools to work - from partnering with community-led initiatives to provide increased funding opportunities, to creating a new webinar series called the "Do More Good Dialogues," and documenting the journey of KWCF's Impact Investing Pilot Portfolio for shared learning. The following pages contain some examples of all three categories for you to explore.

Impact Investing Pilot Portfolio Report

In 2012, KWCF's Board of Directors approved impact investments as part of our investment mix. Since 2017, it has become a core part of our ability to impact the community – in addition to granting and convening. In 2020 we documented our journey and captured the learnings and what we've been able to accomplish, including the launch of our Impact Investing Pilot Portfolio in 2017 to now.

We continue to learn – and want to share that knowledge with others.

You can access the Pilot Portfolio by visiting **kwcf.ca/impact-investing**.



Investment Readiness Program

The Investment Readiness Program (IRP) is a national initiative led by Community Foundations of Canada and funded by the Government of Canada to seed and grow social enterprises. As a Regional Partner for the IRP, KWCF led this initiative locally in partnership with four other community foundations (Cambridge & North Dumfries Community Foundation, Centre Wellington Community Foundation, Guelph Community Foundation, Stratford Perth Community Foundation) and four local organizations that drive social change (Communitech, GreenHouse, Lyle S. Hallman Foundation, and Region of Waterloo).

Together, in 2019 and 2020, we provided almost \$500,000 over two rounds of funding to 19 social purpose organizations whose work is creating meaningful jobs, strengthening the charitable and non-profit sector and addressing social challenges, including the United Nations 2020 Agenda for Social Development. Through the IRP funding, these organizations will be better prepared to receive social investment. To learn more, visit **kwcf.ca/irp**.



anada

Impact Investing

"Impact Investing provides an opportunity for people to really be invested not just financially, but also emotionally — in the health and wellbeing of the community."

- **Elizabeth Heald**, President & CEO, Kitchener Waterloo Community Foundation

In 2020, KWCF increased its impact investment commitment to 10% of assets in its investment portfolio "To have KWCF review our project, go through our financial statements and say, 'This is an organization we trust and we want to invest in' helps raise the profile of MennoHomes. If that can catch the attention of other funders interested in being a part of this project, that's invaluable."

- Dan Driedger, Executive Director of MennoHomes

2020 Portfolio of Impact Investments

Since embracing Impact Investing as another strategy to make impact in our community, KWCF has approved 13 impact investments to date with a commitment totalling almost \$5.7 Million.* As of 2020 there were 11 active deals in place:

- 10C Shared Space
- House of Friendship
- Housing Cambridge
- Indwell Community Homes
- The Knossos Housing Corporation of Waterloo Region
- MennoHomes Inc.
- oneROOF Youth Services
- PPE Access
- Supportive Housing of Waterloo
- Windmill Microlending
- The Working Centre

If you would like to learn more about partnering with KWCF to make impact investments, including establishing your own **Donor Advised Fund - Invested for Impact**, contact Dan Robert at **dan@kwcf.ca** or **519-725-1806 x 205**.

What is an impact investment?

Impact Investing occurs when investments are made into companies, organizations, or funds with the intention to generate social or environmental impact alongside a financial return. Investments can be made across asset classes, including but not limited to loans, fixed income, venture capital, and public or private equity. Organizations receiving investment must measure and report the social or environmental performance of the impact investment.

Why impact investments?

Impact investments have the ability to complement grantmaking to drive greater impact! They can also be a tool to stimulate private-sector innovation and collaboration, encourage market-driven solutions and efficiencies, and attract external capital to charities, non-profits, and other social purpose businesses.

Investment criteria for KWCF's impact investments

Intentionality – Investors must intend to have a positive social or environmental impact. **Return expectation** – Investors understand there is a market return and a social return.

Range of asset classes – Investments can be made across asset classes, including but not limited to loans, fixed income, venture capital, and public or private equity. Impact measurement – Organizations receiving investment must measure and report the social or environmental performance of its impact investments.

Impact Investing

"There is the assumption amongst investors that if you are going to do social good you are going to have to give up return, and that's just not true," says Tim Jackson, Chair of KWCF's Investment Committee. "This is not about giving up return; this is about generating market-rate return and doing social good."

Impact Investing

Granting

It's not possible to discuss granting in 2020 without considering the context of COVID-19. On March 13, 2020 - just as the first effects of the pandemic were being realized - KWCF surveyed a sample of our charitable partners to get a pulse of their immediate needs and where we could step up and provide support. That feedback, as well as updates and input throughout the year, framed our granting for the balance of 2020.

\$5.67 MILLION IN GRANTS

289 ORGANIZATIONS SUPPORTED

718 TOTAL GRANTS

COVID-19 granting highlights:

- Provided \$50,000 to acquire Personal Protective Equipment (PPE) for local frontline community workers and healthcare workers from the COVID-19 Community Response Fund
- Partnered with Communitech's "This, Too, Will Pass" campaign which raised \$209,000 that was distributed to seven local charities supporting vulnerable populations during the pandemic
- Supported the 2020 Farwell4Hire Campaign by managing donations that allowed over \$160,000 to be directed to assist Cystic Fibrosis Canada as well as six local charities providing critical COVID-19 support in Waterloo Region

Working with Partners and Donors to Support our Community through the Pandemic

COVID-19 Community Response Fund

KWCF joined forces with United Way Waterloo Region Communities, Social Venture Partners Waterloo Region, the Astley Foundation, The Lyle S. Hallman Foundation, The Fairmount Foundation and Cambridge & North Dumfries Community Foundation to maximize assistance for urgent and emerging community needs in response to the COVID-19 pandemic. We worked together to raise and distribute funds to front line organizations to ensure our most vulnerable citizens and those that support them remained supported, safe and healthy. KWCF contributed \$210,000 of the \$800,000 that was distributed to 43 charities across Waterloo Region in response to applications to the COVID-19 Community Response Fund. To learn more, visit kwcf.ca/covid19.

Emergency Community Support Fund

We are proud to have partnered with Community Foundations of Canada and the Government of Canada to deliver the Government of Canada's Emergency Community Support Fund (ECSF) in Waterloo Region.

In our community, we collaborated on this initiative with the Cambridge & North Dumfries Community Foundation (CNDCF) and United Way Waterloo Region Communities (UWWRC). We jointly created a committee of volunteers and reviewed applications to ensure we coordinated and aligned funding to flow ECSF support to those organizations who needed it most.

Together, over two rounds of funding, KWCF, CNDCF and UWWRC were able to distribute approximately \$3.18 Million through ECSF, of which \$1.1 Million was directly through KWCF, to charitable organizations and qualified donees supporting vulnerable populations. To learn more about the ECSF, visit **kwcf.ca/covid19-ecsf**.





Funded by the Government of Canada's Emergency Community Support Fund

Granting

Signature Signat

SPECIFICALLY IN RESPONSE TO COVID-19





Granting continued

COVID-19 Sustainability and Recovery Funds

When the pandemic hit, KWCF responded to immediate needs, but also established the COVID-19 Sustainability and Recovery Fund to assist organizations as they worked to adapt their services while being faced with higher expenses and lower revenue.

COVID-19 Arts **Sustainability and Recovery Fund**

Necessary social distance measures dealt a solid blow to arts organizations, particularly those whose revenue was generated through ticketed events. We were extremely impressed with the creative ways local arts organizations continued to try to engage their audiences, but felt it was important to focus some recovery dollars toward small and medium sized arts organizations and collectives to assist with their continued adaptation.

Established as a one-time initiative, supported by several KWCF Fundholders, the COVID-19 Arts Sustainability and Recovery Fund provided \$250,000 to 21 organizations in Waterloo Region. To learn more, visit kwcf.ca/covid-arts.

In the fall of 2020 we launched two new funds. directed to areas where we saw great needs, in order to support organizations as they worked to recover from the impacts of COVID-19.

COVID-19 BIPOC **Sustainability and Recovery Fund**

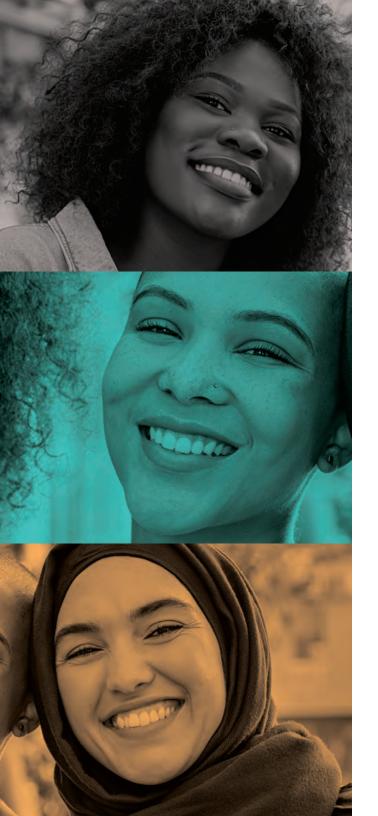
KWCF stands with Black, Indigenous and People of Colour, and is committed to using our resources to work with others to eliminate racism.

In 2020, social justice movements gained momentum and shone a spotlight on disproportionalities that already existed in our region, and that were deepened by COVID-19. One of the ways KWCF responded was to launch a pilot initiative to provide funding to organizations led by and supporting Indigenous, Black and racialized people across our community.

Approximately \$170,000 was distributed to 17 organizations in Waterloo Region through this fund that received support from several KWCF Fundholders and Donors, as well as \$25,000 donated by Green Shield Canada, a national health benefits specialist, and \$10,000 donated by Toyota Motor Manufacturing Canada. To learn more, visit kwcf.ca/covid-bipoc.







Inner City Health Alliance

The Inner City Health Alliance is a crossorganizational team of people providing essential front line health and social supports to those living in vulnerable conditions, specifically the homeless and those at risk of homelessness, and refugees. KWCF partnered with the Downtown Cambridge BIA, Downtown Kitchener BIA, and Uptown Waterloo BIA to provide gift certificates as a thank you to those on the frontlines doing this important work.



Granting

"Health care providers, social workers, shelter workers, outreach workers, developers, public healthcare workers, social advocacy community members, as well as volunteers from not for profits, regional and city governments - stepped up together in our local humanitarian, COVID-19 health response."

- Gloria Jordan, Lead for the Homeless/ Health COVID Tactical Response and Strategic Consultant with the Inner City Health Alliance

DOWNTOWN





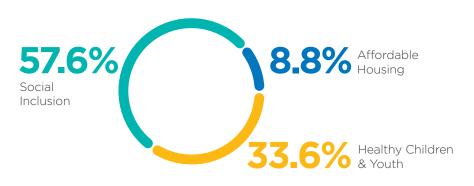
Understanding the impact of

Wellbeing Waterloo Region

In 2020, KWCF continued to align our Community Fund grants with the three priority areas identified through Wellbeing Waterloo Region (WWR):

- 1. Affordable Housing where everyone has a place to call home
- 2. Healthy Children & Youth where all children and youth have the foundation they need to thrive and reach their potential
- **3. Social Inclusion** where everyone is welcome and can belong

We've chosen to partner with WWR to actively collaborate to build understanding and to leverage our community's collective knowledge, expertise and resources to achieve the best results. This chart highlights the percentage of our Community Fund grants that align with each of the WWR priority areas. Visit **wellbeingwaterloo.ca** to learn more about this initiative.



Note: KWCF's impact investments are also aligned with WWR: 88% Affordable Housing, 11% Social Inclusion, and 1% Other. Refer to page 48 for more information.

our grants

United Nations Sustainable Development Goals

In 2015, the United Nations (UN) member countries, including Canada, agreed to focus on 17 UN Sustainable Development Goals (SDGs). The targets for the SDGs seek to end poverty, protect the planet, and ensure that all people enjoy peace and prosperity by promoting inclusive, equitable, safe, and sustainable societies. The SDGs provide an important lens to analyze KWCF's work locally and connect it to the broader Canadian and global agenda. Beginning in 2019, we started asking charities to indicate which of the 17 SDGs their application aligned with when applying to our Community Grants and Ontario Endowment for Youth in Recreation grants. The chart below highlights what percentage of those grants link with each of the UN SDGs in 2019 and 2020.

	2019	2020	
1. No Poverty	25%	27 %	
2. Zero Hunger	12%	11%	
3. Good Health and Well-being	79%	90%	
4. Quality Education	42%	23%	
5. Gender Equality	37%	25%	
6. Clean Water and Sanitation	0%	0%	
7. Affordable and Clean Energy	0%	0%	
8. Decent Work and Economic Growth	12%	12%	
9. Industry, Innovation and Infrastructure	5%	0%	
10. Reduced Inequalities	68%	51%	
11. Sustainable Cities and Communities	6%	17%	
12. Responsible Consumption and Production	0%	0%	
13. Climate Action	2%	1%	1.00
14. Life Below Water	0%	0%	
15. Life on Land	0%	0%	
16. Peace, Justice and Strong Institutions	34%	19%	
17. Partnerships for the Goals	14%	3%	•

Note: Many of the grants were identified by the charities as impacting more than one SDG.

Granting

If you would like to learn more about the UN SDGs, visit **un.org/** sustainabledevelopment.



Granting 20

Convening

"COVID-19 has created an extraordinary moment. What extraordinary things can and should we be doing now to reimagine our community and support our community."

- **Brock Hart**, KWCF Board Chair, speaking at the June 18th Do More Good Dialogue

Do More Good Dialogues

KWCF's webinar series was initially launched as part of our response to the COVID-19 pandemic, as a way of helping the community stay connected and informed. Based on positive feedback from across Waterloo Region, we continued the conversations, and through the use of panel discussions, focused on some of the biggest issues our community is currently facing – including Social Justice and Affordable Housing – and highlighted the work KWCF is doing to impact these areas.

Approximately 800 people attended one of the 7 webinars hosted in 2020:



- COVID-19 Assistance in Waterloo Region
- COVID-19 and Gendered Violence
- Affordable Housing
- Anti-Racism and the Need for Systems Change
- The Need to Decolonize Not-for-Profits
- Impact Investing
- Innovative Approaches to Affordable Housing in Waterloo Region

Visit **kwcf.ca/dialogues** to watch recordings, download reference materials linked to each session, or register for upcoming 2021 Do More Good Dialogues.

Housing Innovation Round Table

Waterloo Region is facing a housing crisis. In 2020, KWCF aligned our strategic focus to assist with tackling this issue. One major initiative was through the convening of a collaborative innovation roundtable with representatives from the public, private and philanthropic sectors in an effort to catalyze impact in two areas of the Housing Continuum: affordable rental housing and affordable home ownership. This group, called the Housing Innovation Round Table (HIRT), was created to foster and inspire innovation in affordable rental housing and affordable home ownership, convene thought leadership, and encourage, facilitate and test collaborative approaches to address housing inequities. HIRT is focused on collaborative action and applied research and learning methods.

You can access the Housing Innovation Round Table Fall 2020 Update Report at kwcf.ca/news/hirt. "The HIRT conversations integrate vision, values, and purpose with development, policy, and finance. The "why" and the "how" receive equal care, and the people around the table have the skills and experience to address both."

- Sean Campbell, Founding Member & Coordinator, Union Sustainable Development Co-operative

Convening

"People are experts in their own lives."

- **Leilani Farha**, Global Director, The Shift



RBC Future Launch Community Challenge

In 2019, KWCF partnered with the RBC Future Launch Community Challenge and Community Foundations of Canada to help youth between the ages of 15 and 29 lead initiatives to make a difference in their futures. As part of our shared learning journey, KWCF hosted three Vital Conversations virtually in 2020 as a way to engage with youth in Waterloo Region and discuss bold new ways to address challenges and opportunities in our community. These conversations were held in partnership with the Coalition of Muslim Women, Social Venture Partners (SVP) Teens, Volunteer Action Centre, and the Township of Wilmot in collaboration with the Wilmot Youth Action Council.

The conversations were lively and insightful, discussing a range of topics – employment, volunteerism, recreational opportunities and their impact on mental health, sustainability and the environment, COVID-19, technology and its impact on the community, and anti-racism and diversity – to name a few.

What do you want our comunity to look like 10 years from now?

We would like to see in the future of our community more job opportunities for youth led by youth.

We would like to be able to have a reliable bus that allows us to go to other parts of the region.

Events with a bunch of different races and multiple cultures—a discrimination free environment (especially in light of everything going on right now).









Convening

"Conversations with local youth have clearly shown that initiatives developed for youth must be driven by youth. The opportunities that youth are looking for within our community need to be meaningful – and on their terms."

- **Sarah Witmer**, Community Impact Lead, Kitchener Waterloo Community Foundation

Fundholder highlights

WHAT DO YOU CARE ABOUT?

Everyone is unique. We have issues or causes we care about that have impacted our lives or the lives of friends, family members or others in our community. Kitchener Waterloo Community Foundation (KWCF) works with our Fundholders to understand their philanthropic goals and provide options to help them make an impact now – and forever.

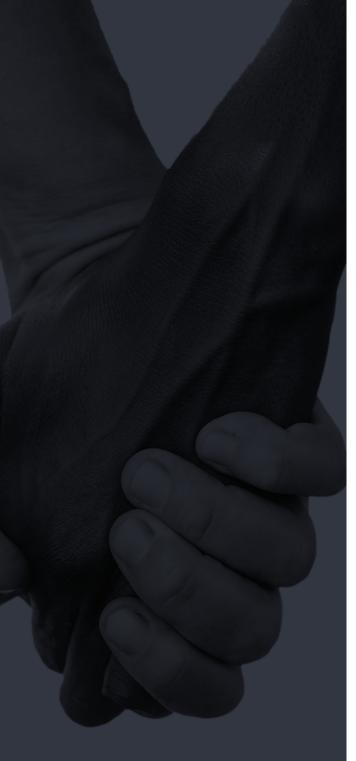
Currently, we have a variety of different types of funds available at KWCF that can be established with a minimum investment of \$5,000. On the next few pages, we've included brief highlights of three fund types, and we also asked a few of our Fundholders to share why they chose to set up a fund, and the value of working with KWCF. **Donor Advised Fund -** Fundholders decide where to grant on a yearly basis. We help connect you to the causes you care about, but you determine the direction. You can also increase your annual impact through flow-through donations that are added directly to your granting allotment.

"The Black Community Solidarity Fund was created by the African Community Wellness Initiative (ACWI) to increase sustainability for Black-led youth focused and community care projects within the local African, Caribbean and Black identifying (ACBi) community. As an organization with over a decade of experience addressing barriers to community wellness in Black communities in Ontario, ACWI leadership has observed the under-representation of Black communities in philanthropic leadership and the resulting impact on sustaining Black-led services and programs. With partnership from KWCF, the Black Community Solidarity Fund provides an exciting opportunity for us to promote Black community engagement in philanthropic leadership as well as contribute to the sustainability of Black-led, youth-focused community care projects in the Waterloo Region."

- Fanis Juma, Founder & Lead Practitioner, African Community Wellness Initiative



Black Community Solidarity Fund





As part of its commitment to social impact, Green Shield Canada (GSC) partners with community foundations across Canada to support programs that improve access to mental and oral health care. This commitment began back in 2018 with a \$6 Million investment in six community foundations across Canada. Fast forward to 2020, and GSC announced additional funding to six new community foundations – including \$500,000 to KWCF. In recognition of Sherry Peister, a passionate community advocate in the Waterloo area and recently retired Chair of GSC's Board of Directors, the fund was named the GSC Sherry Peister Community Impact Fund.

In addition to being Canada's fourth-largest health and dental provider, GSC is structured as a social enterprise, with the purpose of making it easier for people to live their healthiest lives. They took the opportunity during 2020 to consider the impact of COVID-19 and looked to bring an elevated equity lens to their granting processes. As a result, GSC stepped up with additional funds to support KWCF's COVID-19 Community Response Fund and KWCF's COVID-19 BIPOC Sustainability and Recovery Fund. "We know COVID-19 disproportionately affected racialized communities. As part of our Diversity, Equity and Inclusion journey, we are pleased to have supported KWCF's efforts to assist organizations serving Indigenous, Black and other racialized people as they deal with the effects of the pandemic. The events of this year have heightened the need for support, and having a relationship with KWCF allows us to collaborate with an effective partner in identifying local needs and priorities in Waterloo Region."

 Mila Lucio, Executive Vice President, Human Resources and Social Impact at GSC "I was moved to establish the ToastyToes Waterloo Region Fund with KWCF so that I could continue (despite COVID-19) to provide new warm socks to people experiencing, or at risk of, homelessness in our Region. After talking with charitable partners that received socks in the past, it became clear that the easiest way forward was to grant funds to purchase socks. In addition to meeting COVID-19 health protocols, pivoting from physical socks to a granting program eliminated the logistical headache agencies faced when managing 40,000+ pairs of socks each year. The wonderful gift at the core of all this is the building of an endowment - I hope that the ToastyToes Waterloo Region Fund endowment can grow to the point where it becomes self-sufficient, doesn't require annual fundraising, and is a reliable source of income that agencies can count on year-over-year."

- Sharon Gilroy-Dreher, Founder, ToastyToes Waterloo Region





"It's important for young people to contribute and invest in the community where they live and work, especially following COVID-19."

"Seeking to be a force for good in my community is a guiding value which I learned from my parents. I remember one Christmas when I was young instead of receiving gifts, my parents involved me in the activity of buying presents and groceries for another family we were sponsoring for the holidays.

That contribution they made to one family is admittedly not the most impactful piece of philanthropy ever seen, but it really stands out to me. Someone who I respect a great deal recently said: 'Generosity is about giving something which we do not have in abundance,' and I think that is the reason our Christmas donation is such a meaningful memory to me: my parents' generosity came at a time when my family did not have much more than the average household.

I am looking forward to building a family of my own where I live now, here in Kitchener-

Waterloo, and it is more important than ever for me to double down on my commitment to being a force for good in my community. It's important for young people to contribute and invest in the community where they live and work, especially following COVID-19 and the resulting challenges individuals and families are faced with. I chose to build this fund over the course of my lifetime in partnership with KWCF because of their strong track record of market outperformance and their success in identifying levers for sustainable positive change in K-W. I make use of any chance I get to encourage people who are looking to make a positive impact in the community to contact KWCF. For young people this investment made earlier in life is worth a lot more, both from an investment perspective and in the spirit of giving that which we do not have in abundance."

- Zak Barbary, Donor Advised Fund

Legacy Funds – Established as part of an estate plan, granting is set up to support the charitable causes that were important to the Fundholder. Some legacy donors are choosing to establish their fund while alive to try a few granting strategies before deciding on a permanent granting plan.

"Leland and Thora Vance genuinely cared about the people in their community of Wingham, Ontario so much that they wanted to ensure they were supported even after their lifetime. They established an endowment fund at KWCF, managed by a committee including local leaders and KWCF representatives, to provide annual assistance in four broad categories (education, healthcare, spirituality and recreation). This forward thinking approach gives the committee the flexibility to direct grants to issues of the day. The Leland and Thora Vance Fund will grant forever, and their legacy will live on for a community made stronger by their generosity, and for individual Wingham residents who are personally impacted by the funded programs and initiatives."

> - Dave Tiffin, Chair, Wingham BIA and Member of The Leland and Thora Vance Fund Granting Committee

Named Fund in KWCF's Community Fund – Money donated to these funds is added to our Community Fund, and provides KWCF with unrestricted granting dollars available to address ever-changing priorities in our community.

"Although we directly support some charities, we know we are not fully informed of dire or emerging community needs. We respect KWCF's expertise and depth of understanding for how to improve outcomes for the most vulnerable across our region and the Community Fund supports this work."

- Barbara Hill and Dave Rutherford, Community Fund

Fundholder Highlights 28



2020 Funds

Philanthropy is driven by very personal and individual factors. We offer a variety of fund types to support our Fundholders based on their charitable interests, the level of involvement they want in annual granting, the amount of money they want to go into the community now and in the future, and the legacy they want to leave.

Individuals, families, companies, other charitable organizations and municipalities have established funds with Kitchener Waterloo Community Foundation (KWCF). We are ready to talk to **you** about a customized plan to support your unique philanthropic goals.

In 2020, we established 35 new funds; our highest annual number yet. We are very grateful to our new Fundholders for choosing KWCF to be a partner in their philanthropic journey. Fund types include:

Charitable Organization Endowment Fund – As a registered charity, your fund provides a sustainable source of revenue back to your organization through annual grants. Your focus is on building the endowment through donations and we take care of the rest.

Community Fund (unrestricted) – Grants from your fund are determined by our grants committee to support the most pressing needs of our community, including future needs that often can't be anticipated at the time a fund is established.

Designated Fund – You choose the charities you want your fund to support upfront, and annual grants are made to them, forever.

Donor Advised Fund – Operating similar to a private foundation (but without having to do any of the administrative work!), you choose annually which charities you want to support and you can also lean on our expertise to help with your granting decisions along the way.

Donor Advised Fund – Invested for Impact – Similar to a traditional Donor Advised Fund (see above), except your fund is part of a separate investment pool, which is invested 100% for social and/or environmental impact and used to make impact investments.

Field of Interest Fund – You identify community issues you care the most about, such as children & youth, affordable housing, arts & culture, or the environment, and we make grants on your behalf. You can also update your areas of interest as they evolve.

Student Awards Fund – You direct grants from your fund to support students directly in their educational pursuits. We can help you determine eligibility criteria to meet your desired outcomes.

FUNDS – MARKET VALUE (AS OF DECEMBER 31, 2020)

The "50" Plus Team Fund	400,223
Alex Schmidt Memorial Fund	56,664
Alfred C. & Shirley E. Filsinger Fund	56,359
The Alice (Braley) Judges - Walter Judges Fund	446,380
Alice Elizabeth Brown Fund	223,751
All In 2020 Fund	50,030
Amy Hallman Snyder Award Fund	35,340
Ann Frank Fund	45,076
Anonymous Fund	17,921
Anonymous Fund	20,372
Anselma House Endowment Fund	35,263
Art & Barb Janzen Fund	5,056
Audrey and Gerald Moser Trust	278,854
Barb and Bill Hall Charitable Fund	189,794
The Barry and Shirley Humphrey Fund	387,369
Big Brothers of Kitchener - Waterloo Promise Scholarship Fund	14,513
Big Sisters Endowment Fund	69,150
Black Brass Fund	25,903
Black Community Solidarity Fund	12,464
Bowden Family Fund	2,743
Brenda and Peter Hallman Family Fund	836,412
Brian & Irene Allison Fund	69,783
The Brian Fisher Family Fund	231,412
The Brian and Pauline Fisher Fund	
The Christine Fisher Memorial Student Award Fund	
The Nancy Paul-Fisher Memorial Fund	
Brush with Art Visual Arts Fund	48,268
Bryce and Nancy Walker Family Fund	165,386
C. McKenzie (Mac) Lewis Memorial Classics Fund	20,102
Canadian Clay and Glass Endowment Fund	510,177
The Charles E. Heller Fund	147,229
Child Witness Centre - Balsillie Endowment Fund	64,116
The Choices Fund	201,350
CJ Moore Memorial Phoenix Fund	15,016
Communitech COVID-19 Response Fund	19
Community Support Connections Fund	821,084
Cotton Mendes Family Fund	5,114
COVID-19 Community Response Fund	24,968
COVID-19 Sustainability and Recovery Fund	5,248
Cynthia McIntyre Memorial Fund	16,000
Dan Snyder Fund	61,203
The David and Eleanor Yach Family Fund	313,084

David Clare & Susan Ferne Bender Family Fund	119,939
David Johnston R+T Park Community Impact Fund	310,920
Don Hutzler & Elaine King Fund	242,850
The Donald Lynes Family Fund	164,141
Dorothy Shoemaker Literary Award Fund	146,071
Douglas Brock Fund for Conservation & Music	110,299
Dr. Eric (Ric) Soulis Memorial Trees for Schoolyards Endowment Fund	6,302
Dr. John D. Stewart Fund	1,923,871
Dylan Galilee "Love Joy Laughter" Fund	9,948
Edna Staebler Legacy Fund	130,602
Elizabeth and Cam Witmer Family Fund	8,089
Emmerton Fund	257,739
Erb & Good Family Funeral Home Community Fund	90,882
Eric and Muriel Misch Family Fund	554,694
Ernest Kendall Award Fund	34,868
Esther Bingeman Gascho Fund	64,485
The F. P. Schneider Memorial Fund	110,886
Farwell4Hire Fund	3,146
Firecracker Fund (In Memory of Lynsey Frangakis)	19,245
Florence Louise Marsland Fund	369,359
France-Anne Sweeny "Making A Difference" Fund	650,471
Frank Johnson Memorial Fund	15,219
Fred and Dora Mae Blayney Fund	573,287
From "A St. Jeromes Boy" Fund	269,073
From "A St. Jerome's Boy" Fund (St. Jerome's High School)	
Mr. Dave Fund (A RAK comes back)	
Fung Family Fund	44,652
George Chatzis Legacy Fund	17,930
George Cluthe Fund	263,437
Georghiades McGlynn Family Fund	4,000
Gerry & Margaret Hooper Family Fund	53,423
Gina and Kuldeep Chhatwal Family Trust	139,910
Good Family Fund	10,240
Grand National Legacy Fund	27,859
Grand River Conservation Fund	43,060
Greater KW Chamber of Commerce - Corporate Challenge Fund	186,358
GSC Sherry Peister Community Impact Fund	385,321
Gummow Hospital Support Fund	130,599
The Hajra and Ross Wilson Fund for the Arts	221,345
Harding Family Fund	5,310

Harold and Gloria Chapman Family Fund	101,427
Hartman and Brenda Krug Family Fund	89,435
Heart Beats Hate Fund	21,603
Helen and John Beynon Family Fund	65,957
Hickey Family Fund	83,834
The Hilde English Memorial Fund	52,249
Homer Watson House & Gallery Endowment Fund	43,807
Horace and Rita Coelho and Family Unsung Heroes Fund	44,705
Hospice of Waterloo Region Endowment Fund	30,272
The Howard G. Schneider Cancer Care Fund	83,187
Hughraine Fund	892,322
Hussey Philanthropic Fund	3,000
Immigration Partnership Fund for Immigrant and Refugee Initiatives	3,335
Intentions of A and M Fund	181,748
Jackie Mattson Fund	8,077
James E. Lipskie Memorial Fund	11,489
Jenkins Sauer Fund	30,714
The Jim and Sandy Beingessner and Family Fund	418,385
The Jim and Sue Hallman Family Fund	891,995
Jim Wilken Fund	33,486
John A. McLennan Family Fund	344,160
The John R. Robins Fund	127,537
Junior Achievement Terry Burch Memorial Fund	43,893
The Keith and Winifred Shantz Fund for the Arts	3,858,819
Ken Murray Fund	873,021
KidsAbility Foundation Endowment Fund	912,479
Kitchener Conestoga Rotary Club Endowment Fund	292,249
The Kitchener Rangers Hockey Club Scholarship Fund	587,704
Kitchener Sports Association Legacy Fund	150,773
Kitchener-Waterloo Counselling Services Inc. Endowment Fund	42,288
Krahn Family Fund	1,000
KWCF Operating Endowment Fund	187,589
Landmann Family Fund	1,051,028
The Leland and Thora Vance Fund	7,529,812
Lions Club of Kitchener Community Service Fund	34,953
Lisa Schurter Memorial Fund	26,961
Lonsdale and Roberta Schofield Fund	702,395
Lorne and Vera Caughill Education Fund	21,500
The Lyle S. Hallman Fund	1,737,632
The Mac Voisin Scholarship Series	77,945
Machelle and Tony Denison Family Fund	17,045
Marianne and Jim Erb Family Fund	73,590

Mary and Warren Ober Fund	204,541
Mary Bales Fund	308,791
The Matthew & Rochelle Family Fund	5,602
McMurtry Family Fund	793,775
Menno S Martin Contractor Ltd Community Fund	10,995
Merv and Diane Redman Family Fund	133,166
Miller Thomson Community Fund	45,770
The Moe Norman Memorial Fund	225,863
The Motz Family Endowment	1,630,234
Murray Fried Fund	258,872
The Musagetes Fund	10,690,062
Music Fund	145,225
N. Grace & Jacob Jutzi Family Fund	10,486
Nancy Borusiewich Fund	19,458
NHLPA Dan Snyder Memorial Student Award Fund	138,536
Ormston Family Fund	351,112
Ovi and Ligia Grada Family Fund	14,148
Palliative Care Fund	329,059
Parents for Community Living Robert Denomme Fund	116,135
Paul Kuntz Legacy Fund	121,213
Pollock Family Fund	6,788,959
PSR Fund	19,385
R. Jack Middlemass Memorial Fund	161,225
Retired Business & Professional Men's Club of K-W Fund	30,891
Reuben Edwin Cleghorn Fund	180,533
Rev. Carl & Jean Wagner and Family Fund	57,259
The Robert Caldwell Fund	24,142
Rosalind & Dieter Kays Family Fund	136,562
Ruth Doelle Fund	413,217
The Savvas & Lenia Chamberlain Fund	299,823
Scandrett Family Endowment Fund	50,000
Saralie Ann Scandrett Memorial Fund	
Scandrett Family Community Fund	
Schneider Employees' Association Community Fund	673,471
School Sisters of Notre Dame Legacy Fund	314,966
Scouts Canada - North Waterloo District Endowment Fund	60,506
Sharon and Paul Good Fund	77,192
The Spinnaker Fund	1,378,727
St. Mary's General Hospital Foundation Physician's Endowment Fund	101,563
Steffensen Family Fund	333,618
Strahan Chan Community Endowment Fund	14,974
TD Canada Trust Merv Lahn Community Development Fund	731,031
TD Employees Endowment Fund	63,011

The Ted and Andrea Witzel Family Fund	49,663	Community Fund
ToastyToes Waterloo Region Fund	49,069	NAMED FUNDS IN THE COMMUNITY FUND
The United Way Forever Fund	2,941,377	A. Edward Johnson Fund
United Way Capacity Fund		Alberta & Roderick Jack Fund
United Way Families and Children Fund		Amanda Knapp & Family Fund
United Way Rod Cleaver Memorial Fund		Barbara Hill and David Rutherford Fund
United Way Seniors at Risk Fund		BF Goodrich Foremen's Club Fund
United Way Susan Harkins Innovation Fund		Bob and Georgina Wagner Fund
The Uptown Waterloo Jazz Festival Endowment Fund	51,268	Dare Family Trust
The Urie A. and Dorothy M. Bender Endowment Fund	93,436	Deer Ridge Golf Club Endowment Fund
Uvaro Community Fund	22,313	Eleanor Davidson Fund
Victoria Cleghorn Fund	132,679	Fred and Dora Mae Blayney Fund
The Victoria D'Agostino Children's Benefit Fund	169,257	Fryday-Field Family Trust
Victoria J. Suljak Memorial Fund	116,768	Gary F. Parker and Family Fund
Wagner Livock Fund	45,250	Gordon A. MacKay Fund
The Walter A. Bean KWCF Scholarship Fund	104,882	Greg and Jane Barratt Fund
Walter and Florence Martin Endowment Fund	134,446	Howard Jasper Fund
Walter and Jean Hachborn Fund	560,270	J.T. "Sam" Hill Fund
Waterloo Region International Plowing Match 1995 and 2012	450,606	Jacqueline and Claude Macorin Family Fund
Fund	128,874	James F. Robertson Fund
The Waterloo Region Record Literacy Fund	4,151	Jane Humphries Family Fund
The Waterloo Region Record - Lyle S. Hallman Foundation Kids to Camp Fund	4,151	John M. Harper Fund
Weiland Family Foundation Fund	1,300,824	Jonas Bingeman Fund
Westfall and Hill Family Fund	820,615	Keith and Bobbie Gummow Fund
Westmount Golf Club Charity Fund	786,163	Keith Shantz Memorial Fund
Westmount Oktoberfest Charity Pro-Am Golf Tournament Fund		Kitchener Downtown BIA Fund Kitchener Mayor and Council Fund
The William Roberts Family Fund	16,075	Larry and Debra Murray Fund
The Woolwich Community Fund	367,936	The Lisa McLean Memorial Fund
The Ted & Mary Brough Fund / The RaeLipskie Partnership		M. Grace Schmidt Fund
The Woolwich Fountain of Memories Award		Mullan Family Fund
WPL Endowment Fund	244,002	Noreen and Robert Blake Fund
WPL Summer Reading Club Fund		Pearl Weber Estate Fund
WRRC Community Fund	458	Robert Warren Learning Legacy Fund
Youth Advisory Council (YAC) Fund	52,484	Roland & Dae Harris Fund
Youth in Recreation Fund - Ontario Endowment for Children and Youth in Recreation Fund	1,246,121	Ronald and Mabel Dalton Fund
YW Endowment Fund	2,000,809	Ross Arthur Bergey Fund
YW Emergency Shelter Fund		Ross Edward Hahn Fund
YW General Fund		Roy Ellsworth Jefferson Estate Fund
Zamin Family Fund	4,564	Trillium Estates Limited Fund
Zonta Club of Kitchener Waterloo Fund	54,544	Van Kalsbeek Family Fund
	0 1,0 1 1	Waterloo Manufacturing Company Fund

The William D. and Deen Smith Fund

NOTE: Fund names in colour indicate a new fund in 2020. **Bold** indicates an umbrella fund, *italics* represent its corresponding sub-fund(s).

20,131,472

843,101 27,430 1,000 10,000 285,226 41,629 1,435,100 5,000 50,000 132,867 5,000 79,086 20,628 6,461 5,570 201,110 3,500 11,614 20,000 5,525 11,032 100,783 1,518,111 4,286 41,637 32,357 22,336 10,000 15,050 10,015 5,000 2,500 40,200 13,950 15,000 21,520 137,886 70,000 2,744 23,000

2,700

Donors

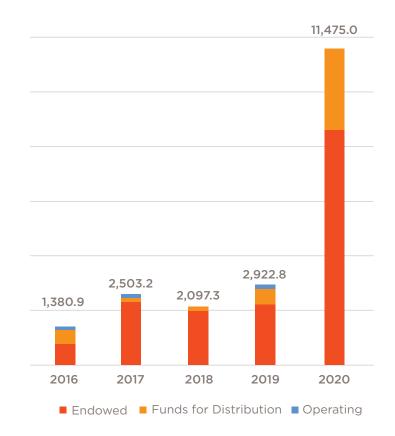
At Kitchener Waterloo Community Foundation (KWCF), we make it easy for people to do more good by supporting the causes they care about most. We are truly inspired by the generosity of our Fundholders and Donors and the thoughtfulness that exists when it comes to building a stronger community together. We are very grateful for the confidence our Fundholders and Donors have in our ability to serve our community – now and into the future.

Donors may choose to contribute to an existing fund at KWCF or use their donations to establish their own fund. Donors can also contribute directly to support the operations of KWCF to assist our work in helping the community.

We are pleased to report that total donations for 2020 exceeded \$11.4 Million. Thank you to all of our Fundholders and Donors!

Accumulated donations & legacy leaders

Total Donations Received (thousands)



*Legacy Leaders are Donors who have indicated their support to KWCF through bequests, RRSPs, RRIFs, charitable gift annuities, charitable remainder annuities or life insurance.

ACCUMULATED DONATIONS TO DECEMBER 31, 2020 (OVER \$5,000)

\$10,000,000+ Michael Barnstijn & Louise MacCallum

\$5,000,000-\$9,999,999 John A. & Joyce Pollock Keith M. & Winifred Shantz* Estate of Thora Vance

\$1,000,000-\$4,999,999

Anonymous Community Foundations of Canada Dare Family Trust Jim & Sue Hallman Lyle S. Hallman* The Lyle S. Hallman Charitable Foundation Dr. John D. Stewart* United Way Waterloo Region Communities^ Estate of George Weiland YW Kitchener-Waterloo^

\$500,000-\$999,999

Anonymous Estate of Fred Blayney Community Support Connections Foundation^A Green Shield Canada Jean & Walter Hachborn* Brenda & Peter* Hallman Estate of A. Edward Johnson Donald S. McMurtry Kenneth G. Murray* Schneider Employees' Association Lonsdale* & Roberta Schofield Vermont Community Foundation David J. Westfall

\$250,000-\$499,999

Anonymous Estate of Mary N. Bales Jim & Sandy Beingessner BF Goodrich Foremen's Club

Ann E. Bradley Alice E. Brown* Canada Trust Merv Lahn Community Development Fund The Canadian Clay & Glass Gallery^ David Johnston Research+Tech Park Ruth Doelle **Economical Insurance Group** EXEL Research Inc. Keith L. Gummow* Barry J. & Shirley Humphrey Don Hutzler & Elaine King Estate of Walter Colin Judges KidsAbility Foundation[^] Kitchener-Conestoga Rotary Club[^] Kitchener Rangers Hockey Club Dave Kurek Florence L. Marsland* Eric* & Muriel Misch Margaret A. Motz Catherine & Paul J. Motz Notre Dame Foundation (Burlington) Inc. Ontario Endowment for Children & Youth in Recreation Gert* & Jean Steffensen Waterloo Region International Plowing Match Committee Westmount Golf & Country Club

\$100,000-\$249,999

Anonymous Aqueduct Foundation - The Helmut and Margaret Oberlander Foundation Walter A. Bean* David Clare & Susan Ferne Bender Douglas G. Brock Canada Trustco Mortgage Company Lenia* & Savvas Chamberlain The Gina Chhatwal Trust Estate of Reuben Edwin Cleghorn Estate of Victoria Cleghorn

George Cluthe* Cober Estate of Thelma Emmerton The Fairmount Foundation The Brian Fisher Family Estate of Murray Fried Friends of the Schneider Haus Greater Kitchener Waterloo Chamber of Commerce Barb* and Bill Hall Estate of Charles Heller James T. (Sam)* & Jane G. Hill Estate of Roy Ellsworth Jefferson Irma Karley* Dr. Dieter & Rosalind Kavs Kitchener Sports Association^ Karin & Paul* Kuntz The Donald Lynes Family Manulife Financial Carla & John A. McLennan Mersynergy Charitable Foundation Beverlev L. Middlemass Audrey & Gerald P. Moser* Estate of Murray H. (Moe) Norman Mary & Dr. Warren Ober Ian C. & Marguerite Ormston* Diane* & Merv Redman Frederick* & Jane Schneider Dorothy Shoemaker* Spaenaur Inc. Sun Life Financial Trillium Estates Limited Bryce & Nancy Walker Waterloo Public Library^ The Waterloo Region Record Hazel & Ralph* Westfall Hajra^{*} & Ross Wilson The Winnipeg Foundation David & Eleanor Yach

\$50,000-\$99,999

Anonymous 50 Plus Team Brian & Irene Allison Collin G. Baxter Dorothy M. & Urie A. Bender* Big Brothers Big Sisters of Waterloo Region^ Edward & Mary Brough Gloria & Harold* Chapman City of Kitchener Communitech Technology Association Inc. The Dan Snyder Memorial Foundation Eleanor M. Davidson* Al Filsinger Esther E. Gascho Paul & Sharon Good Gerald & Margie Hooper Brenda & Hartman H. L. Krug Dr. Desta F. Leavine **Kyle Loveless** Estate of Stella Mann Florence & Walter Martin Oktoberfest Charity Pro-Am Golf Tournament Ormston Family Charitable Foundation Gary & Susan Parker **RBC** Investments Estate of John R. Robins Irene Roonev Ross & Doris Dixon Charitable Foundation Stephanie Scandrett Betty Schneider French Dr. Ninetta Scolieri & Dr. John Suljak SHORE Centre[^] St. Mary's General Hospital Foundation^ Estate of Eva Gladys Stoltz **TD Bank Financial Group** Toronto Foundation Helen M. Wagner Estate of Ruth Werlich William H. Kaufman Inc.

\$25,000-\$49,999

Jane Arnold & Timothy Jackson W. Donald & Irene Bean Helen & John Beynon Gay & Dr. Michael Booth J.F. Brooke Brush With Art Committee David & Lina Caputo Conestoga College Mac Voisin Scholarship Series Karen Coviello Ed & Martha D'Agostino Gisele & Peter Denomme Deutschmann Law Professional Corporation Equitable Life of Canada Erb & Good Family Funeral Home Ltd. Jim & Marianne Erb First Echo Group Inc. Betty* & Stewart Fisher Jack & Margaret Forbes* Phyllis & Ralph Forbes* Ann Frank & Dr. Peter H. Nash* Robert D. Frank Joseph & Xiaopu Fung Lloyd & Linda Gower* Ligia and Ovidiu Grada Grand River Conservation Foundation^ Jenny & Mark Guibert Wendy Hallman Susan Harkins* Estate of Roland A. Harris HIP 741 King Inc. Homer Watson House Foundation[^] Alberta & Roderick N. Jack Junior Achievement of Waterloo Region^ Estate of Henry Knell **KPMG** Foundation Marv & Robert* Kuntz KW Counselling Services[^] Lions Club of Kitchener Gordon A. Mackay* Mark-Milne Inc. Meridian Edge Consulting

Miller Thomson Foundation Motz Family Foundation Doreen & William* Motz Debra & Larry Murray NALACO Corporation Charles M. & Elaine Ormston Estate of Marguerite Ormston Mike Peasgood Estate of Helen I. Pollock Harvev & Sandra Reid Estate of Ida K.I. Sanford Scouts Canada - North Waterloo District^ Elizabeth & Peter Sims* **Rosemary Smith** Jean & Jeffrey D. Stacey Marie-Josee Boily Sweeny & Paul Sweeny Dr. David Taylor Toyota Motor Manufacturing Canada Inc. Janet & Scott Uffelman UpTown Waterloo Jazz Festival Inc.^ Karin W. E. Voisin Bob and Georgina Wagner* The Walter Bean Grand River Community Trails Foundation Waterloo Manufacturing Company Limited Andrea & Ted Witzel The Woolwich Community Fund Zehrs Markets Limited Zonta Club of Kitchener Waterloo^

\$10,000-\$24,999

Anonymous John* & Marjorie Acheson Acxsys Corporation (Interac) African Community Wellness Initiative Judith & Robert M. Astley ATS Automation Tooling System Inc. Heidi Balsillie Andrew & Lillian Bass Bell Canada Estate of Ross Arthur Bergey Dora Bingeman*

Bingemans Inc. Christine Bird Peter Black* G. Robert & Noreen Blake* Boston Pizza Foundation Budd Canada Inc. Robert C. Caldwell Centre For International Governance Innovation Simon Chan & Erin Strahan Child Witness Centre[^] Anthony Christie Penny Cleaver Horace & Rita Coelho Cora Group Inc. Cecilia Cotton and Christopher Mendes Matthew Cowan & Inga Rinne Sandra & Steven Currie Ronald Dalton Laura^{*} & Leo Del Bel Deloitte LLP Don Dychuck Deborah Eisenberg & Gary S. Levene Dorothy M. Elliott Kevin & Tracy Elop Hilde* & John R. English Fair Ventures Inc. Fashion Show Funds. Ont. End. for Children & Youth Carolyn Ann & Michael Fitzpatrick Noreen & Patrick Flynn Estate of Margaret Gwen Forbes Brenda & Mike Forristal Estate of Reginald J. Friesen Clare & William Fuller Estate of Raymond T. Gibney Stacey Good H.L. Staebler Co. Ltd. Merle & Murray Haase Estate of Ross Edward Hahn George Hahn John M. & Mary Harper* Jackie Hatherly-Martin & Keith Martin

Heffner Lexus Toyota Highland Road United Church Barbara Hill & David Rutherford James & Sandra Hill Penny & Richard Hobson David & Judy Horman Christopher R. Howlett Howard* & Patricia Jasper Cathie & Wilfred Jenkins Anna & Arthur* E. Jones Grace & Jacob Jutzi Ernest Kendall* David Kerr & Sandra Walneck KidsAbility Centre for Child Development Dr. Robert M. Kilborn Jennifer King & Christopher McIntyre Kitchener Beverages Ltd. Kitchener Waterloo Civitan Club Bryce & Kelly Kraeker Myra Lahn* C. McKenzie (Mac) Lewis III Brian & Shelley Lipskie David & Janice MacIntosh Jonathan MacNaughton Holly Harkins Manning & Richard Manning Maple Leaf Consumer Foods Inc. Adam & Noreen Marchand Mark Eamer Professional Corporation Larry & Margaret Marsland John & Mary Ann Martin* Bruce Martin Nora & Timothy Martin Helen & Mark McArdle Ian McLean Menno S. Martin Contractor Ltd. Metroland Media Group Ltd. Richard G. Meunier* Lucille & Paul* Mitchell Janice Moore Lori & Marc Morin Gary & Karen Mottershead AJ & Kerry Mueller

Kevin P. Mullan Jacqui Murphy Oldfield, Greaves, D'Agostino & Scriven Ontario Plowmen's Association J. Terence^{*} & Margaret Osbourne David Paleczny & Mary Reynolds David & Joan Petras John & Ruth Pratten Ingrid Pregel Programmed Insurance Brokers Alan & Susan Quarry Rae & Lipskie Investment Counsel Inc. Carole & Philip Rason Estate of Annabelle Catherine Ritchie James F. Robertson* Rogers Communications Inc. Tim Rollins Robert W. Rombough Paula Rostrup Brian & Mary Ann^{*} Ruby Estate of Martha Grace Schmidt Edward W. Schoolev Schorn Consultants Inc. Estate of Carol Winifred Shields Gordon & Lynne Short Glenn E. Smith Estate of Donald Ross Irving Snider Daintry Snyder Teresa & Tim Sothern Brvan & Joan Stewart Robert L. Strouth* Anna Suljak Swenco Limited The Regional Municipality of Waterloo The Toronto-Dominion Bank Elizabeth & Keith* Thomas Bertha Thompson Thomson Reuters Lorne Underwood* United Way of Cambridge and North Dumfries Unitron Hearing Vantage Wealth Management

Frank Voisin Mac Voisin Karl H. Wahl* Waterloo Lions Club Peter & Tracey Weiler Women's Crisis Services of Waterloo Region^ Nola Young Zehr Management Inc. Ziggy's Cycle & Sport Ltd. Vivian Zochowski

\$5,000-\$9,999

Anonymous Randy Adams Steve & Vera Aldersley Barnraising Associates Inc. Greg Barratt Shelley & Timothy Barrie BDO Canada LLP Beer Store Rochelle Benoit & Matthew Weber BLM Group Inc. **BMO Employee Charitable Foundation** Andrea & Andrew Bocking T. Larry Bourk Ed & Eleanor Brubaker* Trudy & Dr. William Bryant David* & Millie Buehlow R.M. Buie C3 Group Inc. Ursula & William S. Carter Bruce Caughill Central Ontario Chinese Cultural Centre Christie Digital Systems Canada Inc. Chubb Insurance Company of Canada Coldwell Banker Peter Benninger Realty Conestoga-Rovers & Associates Ltd. Manfred & Penny Conrad Cowan Benefits Consulting Don* & Marilyn Craig Crawford Adjusters Canada Inc. Crompton Co.

Mary D'Alton Heidi & Neil Davidson Deer Ridge Charity Golf Tournament D'Arcy & Sandy Delamere Chris & Rick DeVrye Michael Doughty David Drewe & Avvey Peters Michael & Patricia Ennis D'Arcy & Steve Farlow Dr. Brian G. Field and Karen Fryday-Field Gerald & Marg Finnen Nyle H. Futher Dianne & Mike Galbraith Gateman-Milloy Inc Raymond T. Gibney* Sharon Gilroy-Dreher Rodney N. Goetz Gowling WLG (Canada) LLP Dorothy Greb H M Advisors Inc. H.B. Gordon Education Foundation Arthur H. Hahn* Jac N. & Kusum Hanemaayer Paul G. Haslam Estate of Martha M. Hauck Donald & Jo-Anne Haycock **Ewout Heersink** William R. Henderson* William Herzog* Hi-Tech Hockey League Hogg Fuel & Supply Suzanne Hyatt Imasco Limited Ivey Foundation Joseph E. Seagram & Sons Ltd. James & Lee Kay Martha Kays* John & Sandy Kendall Marlene Kennedy Kitchener-Waterloo Oktoberfest lain Klugman Carl* & Jean Knell

Dave and Allyson Kroetsch Ollie & Owen Lackenbauer Heather & James Lackner George W. Lange Lear Corporation Canada Ltd. Stephen Lindt & Diane B. Wolfenden Linwood & District Lions Club Betty & David Luft Michael J. Marshman Marion Martin Dr. Greg & Leslie Mason Gytis T. Matulus & Jean L. Hein Harvey Ian McIntosh Chris McLean McNeil Consumer Healthcare Andrea Mickie Miller Thomson I I P William A. Moeser* Corinne Moffatt* Carol Moogk-Soulis & Eric* Soulis Donna & Stanley Nahrgang Mary Nairn Netwerx Media Solutions Inc. Ontario Die International Ontario Seed Co. Limited Penguin Power Margot & Thomas Pick Pollock and Williams Limited Dr. Ronald Pond The Probus Club of Kitchener-Conestoga Quarry Integrated Communications Inc. Cameron Redmond Retired Business & Professional Men's Club **Richardson GMP Limited** Gordon & Jean Riedlinger The Robert and Judith Astley Family Foundation Trent Robinson Craig Robson Michael & Pauline Ronzio Frank Rovers Michael Roy **Royal Trustco**

John W. Rumpel* S.G. Cunningham (Kitchener) Limited Sandvine Incorporated Edward G. Schafer Michael Schmidt & Suzanna Walter Joan & Michael Schurter Ron & Susan Schwark Harold F. Snyder* Terry & Wayne Snyder Lindsay & Louise Somerville Dr. Donald Spink* S-S Technologies Sweeny & Co Architects Donald S. Sykes* Gerald & Susan Taylor The Cloverleaf Foundation Ellen Todd* Anne Trussler David & Kitty Uffelmann Leslee Urguhart Uvaro Tatyanna & Terry van Lenthe Vidyard W.C. Haves Professional Corporation Elizabeth Walter Barb & Robert L.* Warren Alison & Alistair Watson Catherine & Don E.* Weaver Weber Supply Company Estate of Pearl Weber Janice & John* Weber Shelley Wilken Larry Williamson Duncan & Harriet Winhold* Dr. Cam & Elizabeth Witmer Words Worth Books Limited Heather Wright John & Julie Wynen Judith & Dr. Peter Wyshynski

LEGACY LEADERS

Legacy Leaders are Donors who have indicated their support to KWCF through bequests, RRSPs, RRIFs, charitable gift annuities, charitable remainder annuities or life insurance.

Anonymous (22) Brian & Irene Allison Ellen Baynton-Walker Douglas G. Brock Mary Buhr Penny Cleaver Karen Coviello Esther E. Gascho Carl & Joyce Heck John Hesse Janice Moore Dianne & Wayne Moser Lois Norris & Leonard VanWonderen Mary Louise & Milne Oakes Lori & Rob Payne Alan & Susan Quarry Irene Rooney Stephanie Scandrett Anne & Malcolm Shantz Brenda & John Thompson Karin W. E. Voisin Gary & Lucinda Wallace Beverley & Dennis Watson Michelle & Rob Way David J. Westfall Ross Wilson

There are several ways to give to Kitchener Waterloo Community Foundation (KWCF). As a Donor, you can choose the type of donation that best meets your financial needs and personal wishes. For more information about types of gifts you can make to KWCF, contact Dan Robert at **dan@kwcf.ca** or **519-725-1806 x 205**.

NOTES:

*Indicates Donor is deceased. Placement of the * after a first name indicates one individual is deceased. Placement after last name indicates both individuals are deceased.

^Indicates organization holds a Charitable Organization Endowment Fund.

2020 Grants

Kitchener Waterloo Community Foundation (KWCF) is focused on making an impact in our community to support our mission of creating caring communities where everyone thrives. Building on our connections and knowledge of the non-profit sector, in partnership with our Fundholders and Donors, we provide grants throughout the year. KWCF helps charitable organizations across our community make a difference by providing them with funds for programs and initiatives, student awards, and much more.

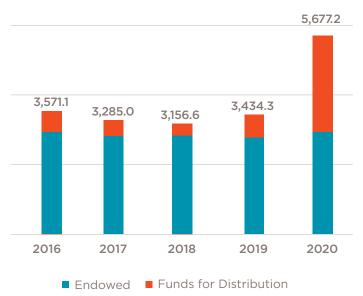
Our granting between 2016 and 2019 was relatively stable despite volatile investment markets. In 2020, we granted \$5.7 Million across our community, of which over \$2 Million was to directly support COVID-19 sustainability and recovery. In this unprecedented year, we were able to increase our granting by 65% over 2019.

Note: Through the use of Stabilization Reserves for each of our funds, KWCF continues to be positioned to ensure stable endowed granting in the future.

Operating costs are funded primarily by fees levied on assets under management. The average fee that supports our operations is 1.2%.

In 2020, our Community Fund grants focused on the three key priorities identified through Wellbeing Waterloo Region. See page 19 to understand the impact of our grants.

- 1 Affordable Housing where everyone has a place to call home
- 2 Healthy Children & Youth where all children and youth have the foundation they need to thrive and reach their potential
- 3 Social Inclusion where everyone is welcome and can belong



Granting History (thousands)

GRANTS AWARDED JANUARY 1, 2020-DECEMBER 31, 2020

COMMUNITY FUND

The Community Fund is an unrestricted fund that strives to improve the overall well-being of our community through strategic and innovative granting.

Waterloo-Wellington	
Canadian National Institute for the Blind	2,910
Capacity Canada	16,000
City of Cambridge	9,000
City of Kitchener	10,000
City of Waterloo	10,000
Coalition of Muslim Women of KW	16,950
Community Foundation of Nova Scotia	2,500
Community Justice Initiatives of Waterloo Region	18,000
Community Music School of Waterloo Region	11,500
	00,000
COVID-19 Support Personal Protective Equipment (PPE)	50,000
COVID-19 Sustainability and Recovery Fund***	158,330
Faith and the Common Good	5,000
Family and Children's Services of the Waterloo Region Foundation	15,000
Focus For Ethnic Women	15,000
HopeSpring Cancer Support Centre	15,000
House of Friendship	18,000
KidsAbility Foundation	17,000
KW Counselling Services	14,500
Marillac Place	11,640
Our Place	23,908
rare Charitable Research Reserve	50,000
Ray of Hope	2,350
Reception House Waterloo Region	18,860
0	40,000
Schneider Haus National Historic Site	5,000
SHORE Centre	4,500
-	30,000
The Food Bank of Waterloo Region	14,235
Township of Wellesley	5,000
Township of Wilmot	5,000
Township of Woolwich	5,000
Waterloo Region Crime Prevention Council	15,000
YMCA of Three Rivers - Cambridge & Kitchener-Waterloo	28,000

ONE TIME COVID-19 AND CFC PARTNERSHIP PROGRAMS THROUGH KWCF

COVID-19 Arts Sustainability and Recovery Fund[^] Green Light Arts K-W Musical Productions Numus Pat the Dog Theatre Creation Textile Magazine The New Quarterly Unwrap Theatre COVID-19 BIPOC Sustainability and Recovery Fund[^] African Family Revival Organization Ethiopian Association of K-W & Surrounding Areas Lion's Mane Ministry - Gospel Television MT Space Muslim Women of Cambridge Neruda Arts **Reception House Waterloo Region Recess Guardians and Preston Heights** Community Group The Arab Women of Waterloo Region THEMUSEUM Unwrap Theatre Wisahkotewinowak Urban Indigenous Garden Collective **COVID-19 Community Response Fund** ACCKWA Adventure4Change Anishnabeg Outreach Cambridge Shelter Corporation Canadian Mental Health Association Waterloo-Wellington Community Support Connections - Meals on Wheels and More House of Friendship Independent Living Centre of Waterloo Region Kitchener Downtown Community Heath Centre oneROOF Youth Services Supportive Housing of Waterloo The Food Bank of Waterloo Region The Salvation Army Community and Family Services - Kitchener

Emergency Community Support Fund -**Community Foundations of Canada** 25,000 ACCKWA 25,000 Adventure4Change Alzheimer Society Waterloo Wellington 44,000 45,000 Anishnabeg Outreach 4,580 Brain Injury Association of Waterloo-35,460 17,000 Wellington 29,600 800 Canadian Aweil Youth Association 5,000 Carizon Family and Community Services 38,020 8,000 Community Justice Initiatives of Waterloo 35,000 750 Region 9,200 Community Support Connections - Meals 18,424 on Wheels and More 25.000 Elmira District Community Living 5,800 Emmanuel United Church 10,000 Family and Children's Services of the 35,000 10,000 Waterloo Region Foundation 21,200 **Global Youth Volunteer Network** 75,000 10,000 House of Friendship 10,000 43,358 **KW** Counselling Services 11,000 Lutherwood 20,000 5,000 75,500 oneROOF Youth Services 5,000 Parkwood Mennonite Home 20,000 6,000 **Reception House Waterloo Region** 26,900 Sanguen Health Centre 122,160 15,000 Sexual Assault Support Centre of Waterloo 20,000 6,000 Region 25,000 5,000 SHORE Centre 15,000 Social Development Centre Waterloo 75,000 Region Spectrum - Waterloo Region's Rainbow 27,500 Community Space 10,000 Supportive Housing of Waterloo 75,000 30,000 350 The Healing of the Seven Generations 5,500 1,000 The Pregnancy Centre 10,000 The Working Centre 20,000 16,830 20,000 Victim Services of Waterloo Region Waterloo Region Suicide Prevention Council 10,000 28,888 12,800 Woolwich Counselling Centre YMCA of Three Rivers - Cambridge & 19,312 10,000 Kitchener-Waterloo 20,000 Fund for Gender Equality - Community 839 Foundations of Canada Sexual Assault Support Centre of Waterloo 17,500 12,500

12,500	Region	
20,000	SHORE Centre	12,500
15,000	Women's Crisis Services of Waterloo Region	20,000
13,200		

NOTE:

[^]The COVID-19 Sustainability and Recovery Fund was allocated to COVID-19 Arts and BIPOC Sustainability and Recovery Funds based on application details.

DONOR ADVISED FUNDS

Functioning like a private foundation, Donor Advised Funds allow Donors to choose which charities to support each year. The "50" Plus Team Fund KidsAbility Foundation Make-A-Wish Foundation of Canada Nutrition for Learning

Alex Schmidt Memorial Fund Carizon Family and Community Services Strong Start

Alfred C. & Shirley E. Filsinger Fund St. Mary's General Hospital Foundation

Ann Frank Fund

, and take the
Hidden Acres Mennonite Camp
HopeSpring Cancer Support Centre

Anonymous Fund

Anonymous Fund	
KWCF - Operating I	Fund***

	· ·	
Anonymous	Fund	
Anonymous	i unu	

House of Friendship

Anonymous Fund

Canadian Mennonite
City of Waterloo
Community Support Connections - Meals on
Wheels and More
Conrad Grebel University College
First Mennonite Church - Kitchener
House of Friendship
KidsAbility Foundation
Kitchener-Waterloo Symphony
KW Counselling Services
K-W Seniors Day Program
Mennonite Central Committee Ontario
Rockway Mennonite Collegiate
Shalom Counselling Services
Silver Lake Mennonite Camp
The Working Centre
Willowgrove

Audrey and Gerald Moser Trust

Carmel of St. Joseph	2,00
Community Support Connections - Meals on	10,50
Wheels and More	
KidsAbility Foundation	2,00
KW Counselling Services	2,00

	Barb and Bill Hall Charitable Fund Canadian Cancer Society, Ontario Division Grand River Hospital Foundation Hospice of Waterloo Region McMaster University Mennonite Central Committee Ontario	725 725 725 725 725 725
6,273 2,754 6,273	St. Mary's General Hospital Foundation The ILC Charitable Foundation	1,450 725
1,100	The Barry and Shirley Humphrey Fund COVID-19 Sustainability and Recovery Fund***	10,000
1,100	Grand River Hospital Foundation St. Mary's General Hospital Foundation	7,400 7,400
2,000	Brenda and Peter Hallman Family Fund	
	Hospice of Waterloo Region	6,550
	House of Friendship	2,300
1,500	KWCF - Community Fund***	13,100
2,297	Rockway Mennonite Collegiate	200
32,912	United Way Waterloo Region Communities	6,550
	Brian & Irene Allison Fund	
420	Horse Rescue Ontario & Sanctuary	460
420	Kitchener-Waterloo Humane Society	460
	National Service Dog Training Centre	460
800	Ontario Society for the Prevention of	460
	Cruelty to Animals Pride Stables	400
	Pride Stables	460
500	The Brian and Pauline Fisher Fund	
2,000 2,000	Community Support Connections - Meals on Wheels and More	5,000
10,000	Food4Kids Waterloo Region	5,000
10,000	ForUsGirls Foundation	5,587
5,000	Lutherwood	2,836
5,000	Mennonite Coalition for Refugee Support	5,000
5,000	The Food Bank of Waterloo Region	5,000
10,000	Town of Innisfil	10,111
5,000	United Way Waterloo Region	2,500
10,000	Communities	
10,000	Waterloo Region Suicide Prevention	2,836
6,000	Council	
5,000		
5,000	Bryce and Nancy Walker Family Fund	
10,000	Grand River Hospital Foundation	2,300
	KWCF - Operating Fund***	12,845
	Rideau Waterway Land Trust	2,000
2,000	United Way Waterloo Region	2,000
10,500	Communities	
2,000	Communitech COVID-19 Response Fund ACCKWA	40 757
2,000	Carizon Family and Community Services	40,757 40,757
	Food4Kids Waterloo Region	2,500
	Nutrition for Learning	2,500
		2,500

Sanguen Health Centre

40,757

	Sexual Assault Support Centre of	40,757
725	Waterloo Region	
725	The Working Centre	2,000
725	Women's Crisis Services of Waterloo	40,757
725	Region	
725	YW Kitchener-Waterloo	3,075
,450		
725	The David and Eleanor Yach Family Fund	
	Carizon Family and Community Services	4,000
	COVID-19 Community Response Fund***	4,000
000	Strong Start	4,000
400	David Clare & Susan Ferne Bender Family	
400	Fund	
	Canadian Mental Health Association	1,533
	Waterloo-Wellington	
,550	Nutrition for Learning	1,533
,300	Women's Crisis Services of Waterloo	1,533
3,100	Region	
200		
,550	David Johnston R+T Park Community	
	Impact Fund	
	Community Justice Initiatives of Waterloo	5,000
	Region	
460	KidsAbility Foundation	300
460	Kinbridge Community Association	5,000
460	Reception House Waterloo Region	5,000
460		
	Don Hutzler & Elaine King Fund	
460	Community Support Connections - Meals on Wheels and More	2,100
	Grand River Hospital Foundation	15,000
000	St. Mary's General Hospital Foundation	15,000
	The Food Bank of Waterloo Region	2,000
000	Women's Crisis Services of Waterloo	2,100
,587	Region	
,836		
000	The Donald Lynes Family Fund	
000	Family and Children's Services of the	500
10,111	Waterloo Region Foundation	
,500	The Food Bank of Waterloo Region	5,000
,836	Dylan Galilee "Love Joy Laughter" Fund	
	Conestoga College Institute of Technology	500
	and Advanced Learning	
	Western University	500
,300		
,845	Elizabeth and Cam Witmer Family Fund	
000	Pride Stables	200
000		
	Erb & Good Family Funeral Home	
	Community Fund	
	Big Brothers Big Sisters of Waterloo	3,300
),757	Region	
),757		
,500	Eric and Muriel Misch Family Fund	
,500	KidsAbility Foundation	5,733
>		

Lisaard & Innisfree Hospice The Food Bank of Waterloo Region	5,733 5,733	Hard Com Fur
Farwell4Hire Fund Child Witness Centre	20,000	Grar
Cystic Fibrosis Canada Habitat for Humanity Waterloo Region House of Friendship	36,244 20,000 20,000	Hart St. N
The Food Bank of Waterloo Region Women's Crisis Services of Waterloo Region YW Kitchener-Waterloo	2,834 20,000 20,000	Hea Big Reg Foo
Firecracker Fund (In Memory of Lynsey Frangakis)		Kids
Ryan Saturno Patient Amenities Fund Young Adult Cancer Canada	300 300	Seno Stro The
Florence Louise Marsland Fund		me
KidsAbility Foundation Kitchener-Waterloo Symphony	7,050 7,050	Hele COV
From "A St. Jerome's Boy" (St. Jerome's High School)		The COV
Food4Kids Waterloo Region	3,000	The
Nutrition for Learning Waterloo Region Catholic Schools Foundation	7,000 18,000	Univ Wilf
		Hora
Fung Family Fund COVID-19 Community Response Fund*** COVID-19 Sustainability and Recovery Fund***	850 850	Uns Soci
Course Chataia Louis vi Frind		Hug
George Chatzis Legacy Fund Sunbeam Community & Developmental	1,050	Amr Cana
Services	ŗ	Cana Cana
Gina and Kuldeep Chhatwal Family Trust COVID-19 Community Response Fund***	5,200	Cent Elora Engi
Greater KW Chamber of Commerce -		Farn
Corporate Challenge Fund Kitchener Downtown Community Heath	2,500	Gue Harr
Centre	2,500	Kitcl
Mennonite Coalition for Refugee Support	2,500	KW
Nutrition for Learning	2,100	Save The
GSC Sherry Peister Community Impact Fund		The
COVID-19 BIPOC Sustainability and Recovery Fund***	25,000	Au Unit
COVID-19 Community Response Fund***	10,000	Wor
Kitchener Downtown Community Heath Centre	78,000	Jam
Sunbeam Community & Developmental Services	50,000	The
The Unite and Dece Wilson Fund for Art-		Jenk
The Hajra and Ross Wilson Fund for Arts Numus	4,200	COV

3 3	Harold and Gloria Chapman Family Fund Communitech COVID-19 Response Fund***	2,80
С	Grand River Hospital Foundation	1,00
4 0 0	Hartman and Brenda Krug Family Fund St. Mary's General Hospital Foundation	3,40
4 0 0	Heart Beats Hate Fund Big Brothers Big Sisters of Waterloo Region	50
	Food4Kids Waterloo Region KidsAbility Foundation	50 1,00
C C	Nutrition for Learning Send'em Off Smiling Strong Start	50 50 1,00
-	The Food Bank of Waterloo Region	1,00
С С	Helen and John Beynon Family Fund COVID-19 Community Response Fund***	2,20
C C	The Hilde English Memorial Fund COVID-19 Community Response Fund*** The Working Centre University of Waterloo	15 35 50
с С	Wilfrid Laurier University	1,00
	Horace and Rita Coelho and Family Unsung Heroes Fund	1.0.0
с С	Society of St. Vincent de Paul	1,60
	Hughraine Fund Amnesty International Canadian Section	3,41
С	Canadian National Institute for the Blind Canadian UNICEF Committee Canadian Warplane Heritage	5,11 3,75 34
С	Centre Wellington Food Bank Elora Pastoral Charge	1,53 34
	Engineers Without Borders Canada Farm Radio International	1,36 68
С	Guelph-Wellington Women in Crisis Hamilton Health Sciences Foundation Kitchener-Waterloo Symphony	1,02 1,02 34
C	KW Access-Ability	3,75
C	Save the Children - Canada The Leprosy Mission Canada The Ontario Educational Communications	3,41 3,41 1,02
С	Authority (TVOntario) United Church of Canada	1,19
С С	World Federalist Foundation	2,38
С	James E. Lipskie Memorial Fund The Working Centre	50
	Jenkins Sauer Fund COVID-19 Community Response Fund***	2,61
h	construction of the second of	2,01

2,800	The Jim and Sandy Beingessner and Family Fund	
2,000	Chalice (Canada)	350
1,000	Equestrian Order of Holy Sepulchre of Jerusalem Lieutenancy of Eastern Canada	1,000
3,400	Grand River Conservation Foundation Grand River Hospital Foundation Hospice of Waterloo Region	500 1,000 7,500
500	House of Friendship KidsAbility Foundation	500 500
500	Right to Life Association of K-W & Area	200
1,000	Society of St. Vincent de Paul	500
500	St. Mary's General Hospital Foundation	1,000
500	The May Court Club Of Kitchener-	500
1,000	Waterloo	
1,000	The Working Centre	1,000
	United Way Waterloo Region Communities	1,000
2,200	University of St. Michael's College	450
	The Jim and Sue Hallman Family Fund	
150	Big Brothers Big Sisters of Waterloo	5,000
350	Region	
500	Cambridge Self-Help Food Bank	3,000
1,000	Carizon Family and Community Services	10,000
	Drayton Theatres Inc.	1,000
	Elmira Developmental Support Corporation	20,000
1,600	Family and Children's Services of the Waterloo Region Foundation	10,000
	Grand River Hospital Foundation	5,000
3,410	Greenway-Chaplin Community Centre	3,000
5,115	Hockey Helps the Homeless K-W	1,000
3,751	House of Friendship	10,000
341	Juvenile Diabetes Research Foundation	4,000
1,535	KidsAbility Foundation	30,000
341	KidSport Canada - Ontario - KW Chapter	5,000
1,364	Kitchener-Conestoga Rotary Club	800
682	MennoHomes	1,000
1,023	Mennonite Central Committee Ontario	10,000
1,023	Mennonite Economic Development	10,000
341	Associates of Canada	
3,750	Nutrition for Learning	5,000
3,410	SHORE Centre	4,000
3,410	Social Venture Partners Waterloo Region	2,500
1,023	St. Mary's General Hospital Foundation	5,000
	Strong Start	10,000
1,194	Sunrise Therapeutic Riding & Learning	2,000
2,387	Centre	
	The Food Bank of Waterloo Region	3,000
	The Hallman Chapel Inc.	2,500
500	The Working Centre	15,000
	United Way Waterloo Region	2,500
	Communities	
2.618	YW Kitchener-Waterloo	3.840

Jim Wilken Fund

Canadian Mental Health Association
Waterloo-Wellington
Women's Crisis Services of Waterloo Region

John A. McLennan Family Fund

Amici Camping Charity	1,50
Grand River Hospital Foundation	2,55
Hospice of Waterloo Region	2,55
The Birnie Hodgetts Children's Fund	1,50
Waterloo Wellington Down Syndrome Society	2,55
Women's Crisis Services of Waterloo Region	2,55

Ken Murray Fund

Boys and Girls Club of Niagara	1,00
Boys and Girls Clubs of Canada	3,00
COVID-19 Sustainability and Recovery Fund***	1,42
Generation Chosen	4,00
Guelph Chamber Choir	1,50
Homewood Research Institute	1,00
Kitchener-Waterloo Symphony	6,50
The Working Centre	3,00
University of Waterloo	2,2
Wilfrid Laurier University	8,00

Landmann Family Fund

Adventure4Change	
Button Factory Arts	
Calcutta Rescue Canada	
Days for Girls	
Focus on Nature	
Lost & Found Theatre Inc.	
Mainline Theatre	
oneROOF Youth Services	
Parents for Community Living	
Textile Magazine	
Unitarian Church of Montreal	

Lions Club of Kitchener Community Service Fund

Lions of Canada Fund for LCIF

Lonsdale and Roberta Schofield Fund

Adventure4Change
Lutherwood
Nutrition for Learning

Lorne and Vera Caughill Education Fund Waterloo Education Foundation

Marianne and Jim Erb Family Fund

House of Friendship
Mennonite Coalition for Refugee Support
Ontario Mennonite Relief Sale
Protect Our Winters

750 750	Sexual Assault Support Centre of Waterloo Region SHORE Centre Silver Lake Mennonite Camp
1,500 2,550 2,550 1,500 2,550 2,550	Mary and Warren Ober Fund Grand River Hospital Foundation Kitchener-Waterloo Symphony St. Mary's General Hospital Foundation The Food Bank of Waterloo Region McMurtry Family Fund
2,550	Perimeter Institute for Theoretical Physics rare Charitable Research Reserve
1,000 3,000 1,420 4,000	Shad Canada The Working Centre United Way Waterloo Region Communities
1,500 1,000 6,500	YMCA of Three Rivers - Cambridge & Kitchener-Waterloo
3,000 2,250 8,000	Merv and Diane Redman Family Fund Grand River Hospital Foundation
	The Moe Norman Memorial Fund House of Friendship
10,300	The Food Bank of Waterloo Region
5,000 2,000 2,000	University of Waterloo Waterloo Regional Crime Stoppers
2,172 3,000 2,000	The Motz Family Endowment Community Justice Initiatives of Waterloo Region
2,000 2,000 12,000	COVID-19 Community Response Fund*** COVID-19 Sustainability and Recovery Fund***
2,000	Focus For Ethnic Women Sanguen Health Centre The Working Centre
4,800	The Musagetes Fund

4,800	The Musageles Fund	
	Art\$Pay	2,000
	CAFKA - Contemporary Art Forum	15,000
6,800	Kitchener and Area	
10,000	Canadian Clay and Glass Gallery	10,000
10,000	Eden Mills Writer's Festival	10,000
	Kitchener-Waterloo Art Gallery	25,000
	Kitchener-Waterloo Symphony	31,300
500	Luminato Festival	30,000
	MT Space	15,000
	Open Ears Festival of Music and Sound	10,000
1,000	Pat the Dog Theatre Creation	10,000
250	Perimeter Institute for Theoretical Physics	10,000
250	rare Charitable Research Reserve	200,000
500	SHORE Centre	2,000
	The New Quarterly	12,000
	THEMUSEUM	25,000

250	Nancy Borusiewich Fund	
250	Kitchener-Waterloo Symphony	700
250 300		
300	Ormston Family Fund	13,400
	Grand River Hospital Foundation	13,400
2,000	Ovi and Ligia Grada Family Fund	
1,700	Greater Europe Mission - Canada	3,000
2,000	Ravi Zacharias International Ministries	10,000
2,000	Canada	
	Paul Kuntz Legacy Fund	
2,000	Child Witness Centre	1,000
1,000	oneROOF Youth Services	600
5,000	Sexual Assault Support Centre of	1,000
5,000	Waterloo Region	
15,000	Women's Crisis Services of Waterloo	1,000
E 000	Region	1000
5,000	YW Kitchener-Waterloo	1,000
	Pollock Family Fund	257,700
	Bow Valley Mountain Bike Alliance	,
4,900	Cambridge & North Dumfries Community	
	Foundation	
	Cambridge Memorial Hospital Foundation	
1,000	Cambridge Symphony Orchestra	
1,000	Covenant Foundation	
1,000	Diabetes Canada	
4,100	Eden Mills Writer's Festival	
	Grand River Conservation Foundation	
	Grand River Hospital Foundation	
9,000	Hope for Wildlife	
	Junior Achievement of Waterloo Region	
12,500	Kitchener-Waterloo Art Gallery	
12,500	Kitchener-Waterloo Symphony	
10,000	Lisaard & Innisfree Hospice	
10,000 45,000	Meaford Hospital Foundation	
2,000	Nature Conservancy of Canada Nota Bene Baroque Players	
2,000	Ontario Nature	
	Perimeter Institute for Theoretical Physics	
2,000	rare Charitable Research Reserve	
15,000	Rosedale United Church	
	St. John's Kilmarnock School	
10,000	St. Mary's General Hospital Foundation	
10,000	University of Waterloo	
25,000	Waterloo Region Museum and Historic	
31,300	Site Waterloo	
30,000	Wilfrid Laurier University	
15,000		
10,000	The Robert Caldwell Fund	
10,000	Lisaard & Innisfree Hospice	200
10,000	St. John Ambulance	350
200,000		

Rosalind & Dieter Kays Family Fund Grand River Hospital Foundation Hospice of Waterloo Region Lutherwood St. Mary's General Hospital Foundation	1,500 850 850 1,500
Ruth Doelle Fund Canadian Bible Society Canadian Lutheran World Relief Grand River Hospital Foundation St. Mary's General Hospital Foundation The Food Bank of Waterloo Region	2,620 2,620 2,620 2,620 2,620
The Savvas & Lenia Chamberlain Fund Mennonite Central Committee Ontario oneROOF Youth Services Sexual Assault Support Centre of Waterloo Region	2,250 7,000 2,250
Sharon and Paul Good Fund Canadian Lutheran World Relief Family and Children's Services of the Waterloo Region Foundation Grace Lutheran Church	1,000 1,000 1,000
The Spinnaker Fund actOUT! Kitchener Waterloo Children's Drama Workshop Community Music School of Waterloo Region Galt Little Theatre Kitchener-Waterloo Chamber Orchestra MT Space Wisahkotewinowak Urban Indigenous Garden Collective	7,667 4,400 13,000 5,000 20,000 2,633
Steffensen Family Fund COVID-19 Community Response Fund***	12,800
TD Employees Endowment Fund Child Witness Centre Family and Children's Services of the Waterloo Region Foundation	1,150 1,150
The Ted and Andrea Witzel Family Fund Nutrition for Learning	5,000
ToastyToes Waterloo Region Fund House of Friendship oneROOF Youth Services Sexual Assault Support Centre of Waterloo Region	2,000 2,000 500
Uvaro Community Fund COVID-19 Community Response Fund***	339

1	The Victoria D'Agostino Children's Benefit Fund	
1	Children's Health Foundation Crohn's and Colitis Foundation of Canada YW Kitchener-Waterloo	2,000 2,000 2,870
1	Victoria J. Suljak Memorial Fund Bereaved Families of Ontario - Midwestern Region	500
	Conestoga College Institute of Technology and Advanced Learning	1,000
1	Ray of Hope St. Anthony Daniel Church The Food Bank of Waterloo Region Women's Crisis Services of Waterloo Region	600 500 600 600
	Wagner Livock Fund Kitchener-Waterloo Symphony Lutherwood	1,797 1,797
	Walter and Florence Martin Endowment Fund	
	St. Mary's General Hospital Foundation	5,100
	Walter and Jean Hachborn Fund KW Counselling Services Woolwich Community Services	16,100 5,000
	Westfall and Hill Family Fund Grand River Hospital Foundation	8,500
	Pride Stables St. Mary's General Hospital Foundation	9,500 8,500
	Westmount Golf Charity Fund Westmount Charity Golf Tournament Fund	
	KWCF - Community Fund*** Westmount Oktoberfest Charity	19,200
1	Pro-Am Golf Tournament Fund Big Brothers Big Sisters of Waterloo Region	10,900
	DESIGNATED FUNDS	
	Designated Funds allow Donors to select the causes they'd like to support in perpetuity.	
1	Alice Elizabeth Brown Fund CODE Operation Eyesight	4,250 4,250
	Black Brass Fund Toronto All Star Big Band	100
	The Charles E. Heller Fund	F 600

Trillium Lutheran Church

2,000	Dorothy Shoemaker Literary Award Fund Kitchener Public Library	5,500
2,000 2,870	Dr. John D. Stewart Fund KWCF - Community Fund***	32,800
500	Emmerton Fund Alzheimer Alzheimer Society Waterloo Wellington	1,000
1,000	Emmerton Fund Heart & Stroke The Heart and Stroke Foundation	1,000
600 500	Emmerton Fund Hospital Equipment	.,
600 600	Grand River Hospital Foundation St. Mary's General Hospital Foundation	3,500 3,500
1,797	Emmerton Fund House of Friendship House of Friendship	1,000
1,797	Esther Bingeman Gascho Fund House of Friendship	2,500
5,100	The F. P. Schneider Memorial Fund Kitchener-Waterloo Symphony	4,200
16,100 5,000	Gummow Hospital Support Fund Grand River Hospital Foundation St. Mary's General Hospital Foundation	2,450 2,450
	The Howard G. Schneider Cancer Care	
8,500 9,500 8,500	Fund Grand River Hospital Foundation	3,200
0,000	Intentions of A and M Fund Carmel of St. Joseph	7,000
19,200	Miller Thomson Community Fund KWCF - Community Fund***	1,700
10,900	Murray Fried Fund City of Kitchener Scouts Canada - Central Escarpment Council	3,300 6,600
	The Nancy Paul-Fisher Memorial Fund Women's Crisis Services of Waterloo Region	2,100
4,250	Retired Business & Professional Men's Club of K-W Fund	1000
4,250	Junior Achievement of Waterloo Region	1,200
100	Reuben Edwin Cleghorn Fund Carleton University McMaster University	1,050 2,350
5,600	University of Guelph	100

Rev. Carl & Jean Wagner and Family Fund Community Support Connections - Meals on Wheels and More	1,100
Lutheran Laymen's League of Canada	1,100
The Urie A. and Dorothy M. Bender Endowment Fund	
House of Friendship	3,400
Victoria Cleghorn Fund Waterloo Education Foundation	2,600
FIELD OF INTEREST FUNDS	
Field of Interest Funds help Donors target gifts to address an issue area that they feel is importan to community life.	t
The Alice (Braley) Judges - Walter Judges	
Fund Canadian Mental Health Association Waterloo-Wellington	17,100
Amy Hallman Snyder Award Fund University of Waterloo	1,400
Brush with Art Visual Arts Fund Createscape Waterloo Region	1,800
Douglas Brock Fund for Conservation & Music	
Kitchener-Waterloo Symphony	3,600
Fred and Dora Mae Blayney Fund	4.050
Carizon Family and Community Services	1,656
First United Church	1,656
Green Light Arts Mennonite Central Committee Ontario	12,420 1,656
University of Waterloo	1,656
Wilfrid Laurier University	1,656 1,656
George Cluthe Fund	
Lutherwood	10,100
Hickey Family Fund	
Sunbeam Residential Development Centre	3,200
The Keith and Winifred Shantz Fund for the Arts	
	20,000
Bring on the Sunshine	10,000
Button Factory Arts	16,160
CAFKA - Contemporary Art Forum Kitchener and Area	14,509
	48,000
	28,000
THEMUSEUM	10,000

1,100	University of Waterloo Waterloo Potters' Workshop	33,000 4,197
1,100	Lisa Schurter Memorial Fund Pride Stables	800
3,400	The Lyle S. Hallman Fund Drayton Theatres Inc JM Drama Alumni	19,663 10,700
2,600	Kitchener Waterloo Little Theatre K-W Musical Productions Midtown Radio Spiritus Ensemble Sunrise Therapeutic Riding & Learning	15,306 3,000 9,188 4,975 3,468
nt	Centre	
17,100	Music Fund Community Music School of Waterloo Region	5,500
17,100	Ontario Endowment for Children and Youth in Recreation Fund	
1,400	Big Brothers Big Sisters of Waterloo Region	5,000
	Community Music School of Waterloo Region	2,950
1,800	Greenway-Chaplin Community Centre Kids Can Play Association of Cambridge KidSport Canada - Ontario - KW Chapter	3,000 5,250 5,250
3,600	Langs Levant Peace For All Pride Stables	5,000 5,000 3,500 1,952
1,656 1,656 12,420	SHORE Centre Start2Finish Sunrise Therapeutic Riding & Learning	3,798 4,000 2,500
1,656 1,656	Centre	
1,656	Palliative Care Fund Lisaard & Innisfree Hospice	12,100
10,100	Schneider Employees' Association Community Fund	
3,200	Adventure4Change Community Care Concepts of Woolwich, Wellesley & Wilmot	10,000 3,500
	Sunbeam Residential Development Centre	12,200
20,000 10,000	School Sisters of Notre Dame Legacy Fund	
16,160 14,509	Hidden Acres Mennonite Camp	12,600
48,000	TD Canada Trust Merv Lahn Community Development Fund Canadian National Institute for the Blind	14 500
28,000 10,000	The Working Centre	14,590 13,110

33,000	Waterloo Region International Plowing	
4,197	Match 1995 and 2012 Fund	0 5 6 0
	Community Music School of Waterloo Region	2,560
800	Community Support Connections - Meals on Wheels and More	2,800
	Lisaard & Innisfree Hospice	2,200
19,663	rare Charitable Research Reserve	1,800
10,700	Steckle Heritage Farm	5,840
15,306	Strong Start	2,000
3,000	Strong Start	2,000
9,188	The Waterloo Region Record - Lyle S.	
4,975	Hallman Foundation Kids to Camp Fund	
3,468	Adventure4Change	3,600
3,400	-	1,000
	Belwood Lodge and Camp	
	Camp Oochigeas and Camp Trillium	3,000
	Corporation	1500
5,500	Camp Quality Canada	1,500
	Canadian Diabetes Association	1,500
	Canadian National Institute for the Blind	2,800
	City of Kitchener	4,000
	Community Music School of Waterloo	1,000
5,000	Region	
	Crane Lake Discovery Camp	5,000
2,950	Easter Seals Ontario	2,500
	Extend-A-Family Waterloo Region	3,000
3,000	Hidden Acres Mennonite Camp	2,000
5,250	House of Friendship	4,000
5,250	Junior Achievement of Waterloo Region	1,500
5,000	K-W Habilitation Services	2,820
5,000	Pride Stables	3,764
3,500	THEMUSEUM	1,900
1,952	Wilfrid Laurier University	3,000
3,798	Wilmot Family Resource Centre	5,000
4,000		
2,500	The Waterloo Region Record Literacy Fund	
	Adventure4Change	1,600
	Book Clubs for Inmates Inc.	1,100
12,100	Strong Start	2,200
	Weiland Family Foundation Fund	
	Adventure4Change	10,000
10,000	Bereaved Families of Ontario - Midwestern	5,000
3,500	Region	
	Community Music School of Waterloo	4,000
12,200	Region	
	Focus on Nature	4,428
	House of Friendship	3,000
	Kitchener-Waterloo Art Gallery	5,520
12,600	KW Counselling Services	3,331
,	Marillac Place	4,200
	Our Place	2,671
	Waterloo Region Crime Prevention	6,850
14,590	Council	0,000
13,110		

The Woolwich Community Fund	7.000
Strong Start Kate's Kause	3,000 3,000
Junior Achievement of Waterloo Region	1,000
Bring on the Sunshine	3,700
The Woolwich Community Fund - Fountain o Memories Award	of
Brain Injury Association of Waterloo- Wellington	1,500
Junior Achievement of Waterloo Region	300
Youth Advisory Council (YAC) Fund	
YMCA of Three Rivers - Cambridge &	2,000
Kitchener-Waterloo	
STUDENT AWARD FUNDS	
Student Award Funds allow the Donor to distr	ribute
award scholarships based on criteria they've established to help students achieve their drea	ams.
Big Brothers of Kitchener - Waterloo Promis	
Scholarship Fund	
Big Brothers Big Sisters of Waterloo Region	600
The Christine Fisher Memorial Student Award Fund	
University of Waterloo	4,400
Ernest Kendall Award Fund	
Waterloo Education Foundation	1,300
France-Anne Sweeny "Making a Difference" Fund	
Cambridge Rotary Club	200
Canadian Mental Health Association Waterloo-Wellington	200
Carleton University	1,000
Community Support Connections - Meals on Wheels and More	200
Cornerstone Community Church	200
Heritage College & Seminary	1,000
KidsAbility Foundation	400
McMaster University	2,000
Muslim Association Canada	200
Open Doors Canada	200
Redeemer University College	1,000
Salvation Army Community Church	200
SMILE Canada	200
The Food Bank of Waterloo Region The Gathering Church	200 200
The Ontario Christian Gleaners	200
Tostan Canada	200
University of Guelph	3,000
University of Waterloo	8,000

0 0 0	Waterloo Education Foundation Western University WWF Canada YMCA of Three Rivers - Cambridge & Kitchener-Waterloo	200 2,000 200 200
0	York University YWCA Cambridge	1,000 200
0	The John R. Robins Fund	
0	Conestoga College Institute of Technology and Advanced Learning	4,900
0	The Kitchener Rangers Hockey Club Scholarship Fund	
	Acadia University	3,948
	Queen's University	2,000
	Ryerson University	2,800
	St. Francis Xavier University	11,094
	University of Prince Edward Island Wilfrid Laurier University	4,000 2,000
	Willing Laurier Oniversity	2,000
	The Mac Voisin Scholarship Series Fund	
	Conestoga College Institute of	3,000
0	Technology and Advanced Learning	
	R. Jack Middlemass Memorial Fund Grand River Hospital Foundation	700
0	Laurentian University	3,700
0	Wilfrid Laurier University	2,000
	winna Edulier Oniversity	2,000
0	The Walter A. Bean KWCF Scholarship Fund	
	University of Waterloo	4,000
0 0	CHARITABLE ORGANIZATION ENDOWMENT FUNDS	
~	Charitable Organization Endowment Funds all	ow
0 0	registered charities to create their own endow	vment,
0	building a sustainable source of funding for the organization.	neir
0	Anselma House Endowment Fund	1,300
0	Big Sisters Endowment Fund	2,600
0	Canadian Clay and Glass Endowment	19,500
0 0	Fund Child Witness Centre - Balsillie	2,400
0	Endowment Fund	2,400
0	Community Support Connections Fund - Meals on Wheels and More	30,700
0	Grand River Conservation Fund	1,600
0	Homer Watson House & Gallery	1,700
0	Endowment Fund	
0	Hospice of Waterloo Region Endowment	1,100
0	Fund Junior Achievement Terry Burch Memorial Fund	1,700

200	KidsAbility Foundation Endowment Fund	34,700	
2,000 200	Kitchener Conestoga Rotary Club Endowment Fund	11,100	
200	Kitchener Sports Association Legacy Fund	96,540	
1,000	Kitchener-Waterloo Counselling Services Endowment Fund	1,100	
200	KWCF Operating Endowment Fund	6,900	
	Parents for Community Living Robert Denomme Fund	4,100	
1,900	Scouts Canada - North Waterloo District Endowment Fund	2,300	
	St. Mary's General Hospital Foundation Physician's Endowment Fund	3,900	
	The Choices Fund	7,700	
3,948	The United Way Forever Fund	109,200	
2,000 2,800	The Uptown Waterloo Jazz Festival Endowment Fund	1,900	
1,094	Waterloo Public Library Endowment Fund	6,200	
1,000 2,000	Waterloo Public Library Summer Reading Club Fund	3,000	
	YW Emergency Shelter Fund	41,300	
	YW General Fund	34,300	
3,000	Zonta Club of Kitchener Waterloo Fund	2,000	
	Total 2020 Grants	5,677,153	
700			
3,700 2,000	ADDITIONAL FUNDING		
	COVID-19 BIPOC Sustainability and Recovery Fund		
	Project UP (Unleash Potential)	15,000	
1,000	You vs You Basketball Training	15,000	
	Investment Readiness Program -		
	Community Foundations of Canada	14,000	
	Community Justice Initiatives of Waterloo Region	14,000	
ent,	Extend-A-Family Waterloo Region	11,000	
r	Family and Children's Services of the Waterloo Region Foundation	12,500	
1,300 2,600	Guelph Community Health Centre - The SEED	16,250	
9,500	KidsAbility Foundation	25,000	
	MennoHomes	31,562	

N O

* Funding distributed by The Region of Waterloo.

*** Grant Disbursement transferred to support the specified fund held at KWCF. The grant amount is

Northern Village*

NOTES:

REEP Green Solutions

Sanguen Health Centre

Total 2020 Additional Funding

included in the specified fund total.

Sumac Community Worker Co-operative*

11,300

17,000

15,000

80,000

233,612



2020 Financial

We acknowledge the stewardship responsibility that has been entrusted to us. We take an unwavering pledge to meet our community's expectations for ethical, trustworthy, accountable, and professional behaviour.

As of December 31, 2020, KWCF managed an investment portfolio of \$120,270,925, an 11% increase over 2019. This included KWCF owned assets of \$94,348,556 and an additional \$25,922,369 that we manage on behalf of six charities.

KWCF Investments

In 2020, KWCF's return on pooled investment funds was 7.9% versus the benchmark return of 9.8%. (The benchmark combines performance results from the S&P/TSX Composite Index, the MSCI World (Net) Index, and the FTSE Canada Universe Bond Index.) Our Investment Committee continues to monitor the portfolio with an overall goal to maximize returns while protecting the capital of our investments over the long term.

INVESTMENT RETURNS (%)



results

Additional Financial Background

The key to successful endowment funds is investment. Our experienced Investment Committee maximizes KWCF's total rate of return, while protecting the capital investment. This committee works closely with KWCF's Investment Managers and Consultants to assess returns, risks and long-term investment goals.

The Committee reviews the target investment portfolio mix regularly and controls allocations to each asset class using the following assetmix targets:



We are pleased to report that over the past 10 years our portfolio has averaged 8.9%, and since inception in 1984, KWCF's investment return has averaged 9.5%. 88% Affordable Housing 2020 Impact Investment Focus Area 0 ther 19% Social Inclusion

Impact Investing

In 2012, KWCF's Board of Directors approved impact investments as part of KWCF's investment mix. In 2020, 10% of our portfolio is allocated to Direct Impact Investments and we are taking intentional steps toward a Socially Responsible Investing* strategy.

KWCF's 2020 impact investments are aligned with the three focus areas of Wellbeing Waterloo Region, a community-wide initiative with a goal of making transformational change in community wellbeing. This includes Affordable Housing, Healthy Children & Youth, and Social Inclusion. However, we are always open to receiving applications in other areas that demonstrate strong positive and/or environmental impact.

*Socially Responsible Investing (SRI) is an investing strategy that aims to generate both social change and financial returns for an investor. Socially responsible investments can include companies making a positive sustainable or social impact.

2020 Financial results

Kitchener Waterloo Community Foundation Condensed Financial Statements

Condensed Statement of Financial Position as of December 31, 2020, with Comparative Information for 2019	2020	2019
ASSETS		
Investments at market value [Note 1]	\$ 87,548,556	\$ 84,640,427
Other	8,139,430	920,190
TOTAL ASSETS	95,687,986	85,560,617
LIABILITIES AND FUND BALANCES		
LIABILITIES		
Grants Payable and Other Liabilities	417,471	246,222
Deferred Revenue	118,119	110,691
TOTAL LIABILITIES	535,590	356,913
FUND BALANCES		
Operating Fund	173,497	153,665
Capital Fund	94,594,360	84,891,600
Funds for Distribution	384,539	158,439
TOTAL FUND BALANCES	95,152,396	85,203,704
TOTAL LIABILITIES AND FUND BALANCES	\$ 95,687,986	\$ 85,560,617
Non-owned Assets [Note 2]		
Non-owned Assets [Note 2] Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019	2020	2019
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019	2020	2019
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE		
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE Donations	\$ 11,475,012	\$ 2,922,823
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE		
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE Donations Investment Income (Loss)	\$ 11,475,012 5,735,588	\$ 2,922,823 11,852,051
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE Donations Investment Income (Loss) Other (Grant Income, Sponsorships, etc.) Administration Fees	\$ 11,475,012 5,735,588 359,460	\$ 2,922,823 11,852,051 102,068
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE Donations Investment Income (Loss) Other (Grant Income, Sponsorships, etc.) Administration Fees EXPENSES	\$ 11,475,012 5,735,588 359,460 112,030 17,682,090	\$ 2,922,823 11,852,051 102,068 98,119 14,975,061
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE Donations Investment Income (Loss) Other (Grant Income, Sponsorships, etc.) Administration Fees	\$ 11,475,012 5,735,588 359,460 112,030	\$ 2,922,823 11,852,051 102,068 98,119
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE Donations Investment Income (Loss) Other (Grant Income, Sponsorships, etc.) Administration Fees EXPENSES Grants	\$ 11,475,012 5,735,588 359,460 112,030 17,682,090 5,677,153	\$ 2,922,823 11,852,051 102,068 98,119 14,975,061 3,434,346 1,794,579
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE Donations Investment Income (Loss) Other (Grant Income, Sponsorships, etc.) Administration Fees EXPENSES Grants	\$ 11,475,012 5,735,588 359,460 112,030 17,682,090 5,677,153 2,056,245	\$ 2,922,823 11,852,051 102,068 98,119 14,975,061 3,434,346 1,794,579
Condensed Statement of Operations Year Ended December 31, 2020, with Comparative Information for 2019 REVENUE Donations Investment Income (Loss) Other (Grant Income, Sponsorships, etc.) Administration Fees EXPENSES Grants Operating Expenses	\$ 11,475,012 5,735,588 359,460 112,030 17,682,090 5,677,153 2,056,245 7,733,398	\$ 2,922,823 11,852,051 102,068 98,119 14,975,061 3,434,346 1,794,579 5,228,925

Condensed Notes to Kitchener Waterloo Community Foundation Financial Statements

Note 1. Investments as of year end.	2020	2019
MARKET VALUE		
Bissett Core Equity Fund	\$ 10,821,208	\$ 11,431,422
Connor Clark & Lunn Canadian Equity Fund A	11,501,103	11,331,477
TD Emerald Canadian:		
Core Plus Bond Pooled Fund	20,443,316	24,492,325
Short-Term Investment Fund	9,303,373	3,488,624
TD Emerald Global Equity Shareholder Yield Pooled Fund	13,519,564	15,249,800
Walter Scott and Partners Global Equity Fund	16,616,996	15,620,883
Rae & Lipskie Investment Management	468,145	451,586
COST		
Community Forward Fund	560,000	1,060,000
Local Impact Investments	4,314,851	1,514,310
TOTAL	\$ 87,548,556	\$ 84,640,427

Note 2. Non-owned Assets

KWCF holds certain securities for custody and management on the behalf of other charities. These assets, as well as investment income and gains or losses on disposition of investments, are on account of these organizations and, accordingly, are not reflected in the financial statements of KWCF.

The amounts under administration are as follows:	2020 Market Value	2019 Market Value
Carizon The Catholic Community Foundation of Waterloo Region Fund Lisaard House/Innisfree House Fund Sunbeam Community & Developmental Services Fund THEMUSEUM Endowment Fund Cambridge & North Dumfries Community Foundation	\$ 1,211,520 2,979,024 8,910,033 1,094,041 1,379,576 10,348,175	\$ 1,131,750 2,964,215 8,311,808 1,022,104 1,182,987 9,431,554
TOTAL	\$ 25,922,369	\$ 24,044,418

The audited financial statements for Kitchener Waterloo Community Foundation (Auditing firm KPMG LLP) are available on our website at **www.kwcf.ca** or by mail. Please call **519-725-1806** to request a copy.



ourteam

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Mackenzie Ainlay Office Impact Coordinator 519-725-1806 x 207

Sarah Witmer Community Impact Lead 519-725-1806 x 206 Elizabeth Heald President & CEO 519-725-1806 x 201

John Bowden Director, Financial Services 519-725-1806 x 202

Lynne Short Vice President 519-725-1806 x 204

Rochelle Benoit Marketing & Design Specialist 519-725-1806 x 209

Vinnie Recile Chief Financial Officer

left to right: Dan Robert, Elizabeth Heald, Elva Zhou, John Bowden, Lorena Andrasi, Lynne Short, Mackenzie Ainlay, Rochelle Benoit, Sarah Witmer, Vinnie Recile

2020 was a challenging year... and we wanted to pause and say

Thank you to our Fundholders, and others in the community who stepped up with donations to support those requiring assistance.

Thank you to the local charities, not for profits, grassroots organizations, groups and individuals who have worked tirelessly to assist people in our region.

Thank you to our volunteers, and volunteers with other organizations, who shared their time and expertise to make a difference during the pandemic.

Thank you to the investors that made impact investments to provide social and environmental benefit in our community.

Thank you to all of those on the frontlines who stepped up to provide comfort, care and service in a multitude of ways.

Thank you to everyone who put their hand up in a time of need and asked "How can I help?"

Thank you for the opportunity to serve Waterloo Region.

We will continue to focus on "Making It Easy for People to Do More Good" through Granting, Impact Investing and Convening.

Together, we will create caring communities where everyone thrives.

A member of



Registered with Canada Revenue Agency (#132170994 RR0001). Kitchener Waterloo Community Foundation issues official receipts for income tax purposes.



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Do More Good. Forever. Together.